** PUBLIC DISCLOSURE COPY **

Form **990**

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

OMB No. 1545-0047

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

| Α | For the | 2021 calendar year, or tax year beginning an | d ending | | | | | |
|-------------------------|----------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------|---------------------------------|---------------------------|--|--|
| В | Check if applicable | C Name of organization | | D Employer ident | ification | n number | | |
| | Addres | S THE SEATTLE AQUARIUM SOCIETY | | | | | | |
| | Name change | Doing business as SEATTLE AQUARIUM | | 91-118924 | 9 | | | |
| F | Initial return | Number and street (or P.O. box if mail is not delivered to street address) 1483 ALASKAN WAY | Room/suite | | E Telephone number 206-386-4300 | | | |
| _ | return/ termin- ated | | | G Gross receipts \$ 40,383,098. | | | | |
| Г | Amend | | | H(a) Is this a group | return | / | | |
| F | return Applica tion | | | for subordinat | | Yes X No | | |
| _ | pending | SAME AS C ABOVE | | H(b) Are all subordinate | | | | |
| | Tay-aya | mpt status: x 501(c)(3) |) or 527 | | | See instructions | | |
| | | WWW.SEATTLEAQUARIUM.ORG | 701 021 | H(c) Group exemp | | | | |
| | | organization: X Corporation Trust Association Other | I Voor | of formation: 1982 | | e of legal domicile; WA | | |
| | | Summary | L 18a1 | of formation, 1902 | I IVI Stati | e or legal dorniche. **** | | |
| - | T - | | RE CONSERV | VATION OF OUR | | | | |
| Activities & Governance | 1 | MARINE ENVIRONMENT. | | | | | | |
| la. | 2 | Check this box if the organization discontinued its operations or disp | osed of more | than 25% of its net | assets. | | | |
| Ver | 8 1 | | | | 3 | 51 | | |
| ලි | 4 1 | Number of independent voting members of the governing body (Part VI, line 1b) | | | 4 | 51 | | |
| ~ | 5 | Total number of individuals employed in calendar year 2021 (Part V, line 2a) | | | 5 | 220 | | |
| itie | 6 | Total number of volunteers (estimate if necessary) | | | 6 | 583 | | |
| .≥ | 7a | Total unrelated business revenue from Part VIII, column (C), line 12 | | | 'a | 0. | | |
| Ă | bi | Net unrelated business taxable income from Form 990-T, Part I, line 11 | | | b 'b | 0. | | |
| _ | 1 | Total monatous submitted to account monatous mon | | Prior Year | | Current Year | | |
| | 8 (| Contributions and grants (Part VIII, line 1h) | | 17,250,055 | | 26,865,691. | | |
| je | 9 1 | | | 3,698,559 | | 12,279,872. | | |
| Revenue | 10 | Program service revenue (Part VIII, line 2g) Investment income (Part VIII, column (A), lines 3, 4, and 7d) | | 54,985 | | 23,139. | | |
| æ | 11 (| Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) | | 121,600 | | 984,690. | | |
| | | | 21,125,199 | | 40,153,392. | | | |
| | | Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) | | 116,775 | | 162,418. | | |
| | 1 - 5: 13: 15: 15: | Grants and similar amounts paid (Part IX, column (A), lines 1-3) | | |). | 0. | | |
| | 45 | Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10 | 10,187,710 | - | 12,075,194. | | | |
| Ses | 15 5 | Professional fundraising fees (Part IX, column (A), line 11e) | | 136,862 | _ | 157,678. | | |
| Expenses | b | Fotal fundraising expenses (Part IX, column (D), line 25) | | 250,00 | | 207,0703 | | |
| X | 17 | | | 4,352,015 | | 5,417,208. | | |
| | 1" | Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) | | 14,793,362 | _ | 17,812,498. | | |
| | | Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) | Committee of the commit | 6,331,83 | | 22,340,894. | | |
| | / 19 / | Revenue less expenses. Subtract line 18 from line 12 | | | | End of Year | | |
| Net Assets or | 20 | Total assets (Part X, line 16) | De | aginning of Current Year 37,450,091 | | 62,591,830. | | |
| SSE | 21 | Total liabilities (Part X, line 76) | ····· | 3,972,193 | | 6,773,038. | | |
| let/ | 22 1 | Net assets or fund balances. Subtract line 21 from line 20 | ······- | 33,477,898 | _ | 55,818,792. | | |
| P | art II | Signature Block | | 00,211,000 | ·- | 55,020,152. | | |
| _ | | ties of perjury, I declare that I have examined this return, including accompanying schedu | loc and statem | ants, and to the heat of | my know | uladge and holief it is | | |
| | | t, and complete. Declaration of preparer (other than officer) is based on all information of | | | illy Kilow | neuge and benen, it is | | |
| truc | , 0011601 | Kolodeline | Willon proparer | 11 /1 W | /2022 | | | |
| ei. | | Signature of officer | | Date | 10000 | | | |
| Sig | | RICK JOHNSON, DER. OF FINANCE & ADMIN. | | 2 | | | | |
| He | ie | Type or print name and title | | | | | | |
| _ | | | ` | Date Check | \Box | PTIN | | |
| Pai | | Print/Type preparer's name Preparer's signature SARA ELIZABETH H. JONES SARA ELIZABETH H. JON. | | 11/14/22 self-employed P00235495 | | | | |
| | | | <u> </u> | | 5,0,00 | | | |
| | | | | Firm's EIN 91-1194016 | | | | |
| 086 | , July | Firm's address 10900 NE 4TH STREET, SUITE 1400 BELLEVUE WA 98004 | | Phone no.4 | 25-454 | -4919 | | |
| Ma | v the ID | S discuss this return with the preparer shown above? See instructions | | I kuoue uo. | | X Yes No | | |
| IVIN | | AT CHARLES THIS THIRTH WITH THE DIRECTOR SHOWIT SHOVE (500 HISTORICHOUS | | | | | | |

| | Check if Schedule O contains a response or note to any line in this Part III | Х | | | | | | | | | | | | | |
|--------|--------------------------------------------------------------------------------------------------------------------------------|---------------------------------------|--|--|--|--|--|--|--|--|--|--|--|--|--|
| 1 | Briefly describe the organization's mission: | | | | | | | | | | | | | | |
| | OUR MISSION IS INSPIRING CONSERVATION OF OUR MARINE ENVIRONMENT. | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | |
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| | | | | | | | | | | | | | | | |
| 2 | Did the organization undertake any significant program services during the year which were not listed on the | | | | | | | | | | | | | | |
| | prior Form 990 or 990-EZ? | Yes X No | | | | | | | | | | | | | |
| _ | If "Yes," describe these new services on Schedule O. | Yes X No | | | | | | | | | | | | | |
| 3 | Did the organization cease conducting, or make significant changes in how it conducts, any program services? | Yes A No | | | | | | | | | | | | | |
| 4 | Describe the organization's program service accomplishments for each of its three largest program services, as measured | d by expenses | | | | | | | | | | | | | |
| - | Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total | | | | | | | | | | | | | | |
| | revenue, if any, for each program service reported. | ai expenses, and | | | | | | | | | | | | | |
| 4а | (Code:) (Expenses \$13,425,839. including grants of \$162,418.) (Revenue \$ | 12,288,912.) | | | | | | | | | | | | | |
| | SINCE OPENING ON MAY 20, 1977, THE SEATTLE AQUARIUM HAS BEEN AN | · · · · · · · · · · · · · · · · · · · | | | | | | | | | | | | | |
| | INTEGRAL PART OF THE CITY AND THE REGION, PROVIDING A PLATFORM FOR | | | | | | | | | | | | | | |
| | EDUCATION AND CONSERVATION. VISITORS OF ALL AGES FROM NEAR AND FAR COME | | | | | | | | | | | | | | |
| | TO THE SEATTLE AQUARIUM TO SEE UP CLOSE OUR CHARISMATIC COLLECTION OF | | | | | | | | | | | | | | |
| | ANIMALS, INCLUDING SEA OTTERS AND OCTOPUSES, AND TO DISCOVER THE | | | | | | | | | | | | | | |
| | WONDERS OF OUR OCEANS. THE AQUARIUM HAS HOSTED NEARLY 29 MILLION | | | | | | | | | | | | | | |
| | VISITORS, AS MANY AS 825,000 VISITORS ANNUALLY, AND CONTINUES TO | | | | | | | | | | | | | | |
| | INSPIRE CONSERVATION OF OUR MARINE ENVIRONMENT. | | | | | | | | | | | | | | |
| | CONTINUED ON SCHEDULE O | | | | | | | | | | | | | | |
| | CONTINUED ON SCHEDULE O | | | | | | | | | | | | | | |
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| | | , | | | | | | | | | | | | | |
| 4b | (Code:) (Expenses \$) (Revenue \$) (Revenue \$) |) | | | | | | | | | | | | | |
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| 4c | (Code:) (Expenses \$ |) | | | | | | | | | | | | | |
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| | | | | | | | | | | | | | | | |
| 4d | Other program services (Describe on Schedule O.) | | | | | | | | | | | | | | |
| | (Expenses \$ including grants of \$) (Revenue \$ |) | | | | | | | | | | | | | |
| 4e | Total program service expenses ► 13,425,839. | , | | | | | | | | | | | | | |
| | | 222 | | | | | | | | | | | | | |

Form 990 (2021) THE SEATTLE AQUARIUM SOCIETY Part IV Checklist of Required Schedules

| | | | Yes | No |
|-----|-----------------------------------------------------------------------------------------------------------------------------------------------------|------------|-----|--------------------------------------------------|
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? | | | |
| | If "Yes," complete Schedule A | 1 | X | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors? See instructions | 2 | X | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for | | | |
| | public office? If "Yes," complete Schedule C, Part I | 3 | | X |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect | | v | |
| _ | during the tax year? If "Yes," complete Schedule C, Part II | 4 | Х | |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or | _ | | x |
| _ | similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III | 5 | | |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to | _ | | x |
| 7 | provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | | _ A |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, | 7 | | x |
| 0 | the environment, historic land areas, or historic structures? <i>If</i> "Yes," <i>complete Schedule D, Part II</i> | 7 | | <u> </u> |
| 8 | , , | 8 | х | |
| 9 | Schedule D, Part III Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for | 0 | | _ |
| 9 | amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? | | | |
| | | 9 | | x |
| 10 | If "Yes," complete Schedule D, Part IV | 9 | | |
| 10 | or in quasi endowments? If "Yes," complete Schedule D, Part V | 10 | х | |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, | 10 | | |
| • • | as applicable. | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, | | | |
| ŭ | Part VI | 11a | х | |
| b | Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total | | | |
| - | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11b | | x |
| С | Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total | | | |
| | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII | 11c | | x |
| d | Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in | | | |
| | Part X, line 16? If "Yes," complete Schedule D, Part IX | 11d | | х |
| е | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | 11e | Х | |
| f | | | | |
| | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X | 11f | | Х |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete | | | |
| | Schedule D, Parts XI and XII | 12a | X | |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? | | | |
| | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | | Х |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | Х |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | Х |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, | | | |
| | investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 | | | |
| | or more? If "Yes," complete Schedule F, Parts I and IV | 14b | X | |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any | | | |
| | foreign organization? If "Yes," complete Schedule F, Parts II and IV | 15 | Х | |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to | | | |
| | or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV | 16 | | X |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, | | Y | |
| 40 | column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions | 17 | Х | |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines | 40 | Х | |
| 10 | 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | Α | |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," | 10 | | x |
| 20- | complete Schedule G, Part III Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H | 19 20a | | X |
| | | 20a 20b | | |
| 21 | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or | 200 | | \vdash |
| - 1 | domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | 21 | х | |
| | asmostis government on har in, obtaining y, into he in these confidence in Faits halfor in | _ | | |

Form 990 (2021) THE SEATTLE AQUARIUM SOCIETY Part IV Checklist of Required Schedules (continued)

| | | | Yes | No | | | | |
|------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|----------|--|--|--|--|
| 22 | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on | | | | | | | |
| | Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | | Х | | | | |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current | | | | | | | |
| | and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete | | | | | | | |
| | Schedule J | 23 | Х | | | | | |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the | | | | | | | |
| | last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete | | | | | | | |
| | Schedule K. If "No," go to line 25a | 24a | | Х | | | | |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | <u> </u> | | | | |
| С | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease | | | | | | | |
| | any tax-exempt bonds? | 24c | | ــــــ | | | | |
| | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | | | | | |
| 25a | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit | | | | | | | |
| | transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | X | | | | |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and | | | | | | | |
| | that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete | | | ,, | | | | |
| | Schedule L, Part I | 25b | | Х | | | | |
| 26 | Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current | | | | | | | |
| | or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% | | | x | | | | |
| 07 | controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II | 26 | | | | | | |
| 27 | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, | | | | | | | |
| | creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled | | | | | | | |
| 20 | entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III | | | | | | | |
| 28 | instructions for applicable filing thresholds, conditions, and exceptions): | | | | | | | |
| а | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i> | | | | | | | |
| а | | 28a | | x | | | | |
| h | "Yes," complete Schedule L, Part IV | 28b | | X | | | | |
| | A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? <i>If</i> | 200 | | | | | | |
| Ū | "Yes," complete Schedule L, Part IV | 28c | | x | | | | |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | 29 | Х | | | | | |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation | | | | | | | |
| | contributions? If "Yes," complete Schedule M | 30 | | х | | | | |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I | 31 | | Х | | | | |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete | | | | | | | |
| | Schedule N, Part II | 32 | | х | | | | |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations | | | | | | | |
| | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I | 33 | | Х | | | | |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and | | | | | | | |
| | Part V, line 1 | 34 | | Х | | | | |
| | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a | | Х | | | | |
| b | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity | | | | | | | |
| | within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35b | | | | | | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? | | | l | | | | |
| | If "Yes," complete Schedule R, Part V, line 2 | 36 | | Х | | | | |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization | | | ,, | | | | |
| | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 37 | | X | | | | |
| 38 | Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? | 00 | v | | | | | |
| Par | Note: All Form 990 filers are required to complete Schedule O † V Statements Regarding Other IRS Filings and Tax Compliance | 38 | Х | | | | | |
| . ui | Check if Schoolula O contains a response or note to any line in this Bart V | | | | | | | |
| | Check it Schedule O contains a response of note to any line in this Part V | | Yes | No | | | | |
| 10 | Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable [1a] 62 | | 162 | INO | | | | |
| b | Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable 1a 02 Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable 1b 0 | 1 | | | | | | |
| C | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming | | | | | | | |
| J | (gambling) winnings to prize winners? | 1c | | | | | | |
| | | | 200 | | | | | |

Form 990 (2021)

THE SEATTLE AQUARIUM SOCIETY

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

| | | | Yes | No | | | | | | | | | |
|-----|-------------------------------------------------------------------------------------------------------------------------------------------------|----------|-----|----------|--|--|--|--|--|--|--|--|--|
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, | | | | | | | | | | | | |
| | filed for the calendar year ending with or within the year covered by this return 220 | | | | | | | | | | | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? | 2b | Х | | | | | | | | | | |
| | Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions. | | | | | | | | | | | | |
| За | Did the organization have unrelated business gross income of \$1,000 or more during the year? | За | | х | | | | | | | | | |
| | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O | 3b | | | | | | | | | | | |
| | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a | | | | | | | | | | | | |
| | financial account in a foreign country (such as a bank account, securities account, or other financial account)? | 4a | | x | | | | | | | | | |
| b | If "Yes," enter the name of the foreign country | | | | | | | | | | | | |
| | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). | | | | | | | | | | | | |
| 5a | 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | | | | | | | | | | | | |
| | b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | | | | | | | | | | | | |
| | c If "Yes" to line 5a or 5b, did the organization file Form 8886-T? | | | | | | | | | | | | |
| | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit | 5c | | | | | | | | | | | |
| | any contributions that were not tax deductible as charitable contributions? | 6a | | x | | | | | | | | | |
| b | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts | | | | | | | | | | | | |
| - | were not tax deductible? | 6b | | | | | | | | | | | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | 0.0 | | | | | | | | | | | |
| а | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? | 7a | | х | | | | | | | | | |
| b | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | | | | | | | | | | | |
| c | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required | | | | | | | | | | | | |
| • | to file Form 8282? | 7с | | x | | | | | | | | | |
| d | If "Yes," indicate the number of Forms 8282 filed during the year 7d | | | | | | | | | | | | |
| e | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | 7e | | х | | | | | | | | | |
| f | | | | | | | | | | | | | |
| | g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? | | | | | | | | | | | | |
| h | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? | 7g 7h | | | | | | | | | | | |
| 8 | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the | | | | | | | | | | | | |
| _ | sponsoring organization have excess business holdings at any time during the year? | | | | | | | | | | | | |
| 9 | Sponsoring organizations maintaining donor advised funds. | 8 | | | | | | | | | | | |
| а | Did the sponsoring organization make any taxable distributions under section 4966? | 9a | | | | | | | | | | | |
| b | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? | 9b | | | | | | | | | | | |
| 10 | Section 501(c)(7) organizations. Enter: | | | | | | | | | | | | |
| а | Initiation fees and capital contributions included on Part VIII, line 12 | | | | | | | | | | | | |
| | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b | | | | | | | | | | | | |
| 11 | Section 501(c)(12) organizations. Enter: | | | | | | | | | | | | |
| а | Gross income from members or shareholders | | | | | | | | | | | | |
| b | Gross income from other sources. (Do not net amounts due or paid to other sources against | | | | | | | | | | | | |
| | amounts due or received from them.) | | | | | | | | | | | | |
| 12a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | | | | | | | | | | |
| b | If "Yes," enter the amount of tax-exempt interest received or accrued during the year | | | | | | | | | | | | |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers. | | | | | | | | | | | | |
| а | Is the organization licensed to issue qualified health plans in more than one state? | 13a | | | | | | | | | | | |
| | Note: See the instructions for additional information the organization must report on Schedule O. | | | | | | | | | | | | |
| b | Enter the amount of reserves the organization is required to maintain by the states in which the | | | | | | | | | | | | |
| | organization is licensed to issue qualified health plans | | | | | | | | | | | | |
| С | Enter the amount of reserves on hand | | | | | | | | | | | | |
| 14a | Did the organization receive any payments for indoor tanning services during the tax year? | 14a | | Х | | | | | | | | | |
| b | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O | 14b | | <u> </u> | | | | | | | | | |
| 15 | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or | | | | | | | | | | | | |
| | excess parachute payment(s) during the year? | 15 | | Х | | | | | | | | | |
| | If "Yes," see the instructions and file Form 4720, Schedule N. | | | | | | | | | | | | |
| 16 | Is the organization an educational institution subject to the section 4968 excise tax on net investment income? | 16 | | Х | | | | | | | | | |
| | If "Yes," complete Form 4720, Schedule O. | | | | | | | | | | | | |
| 17 | Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any | | | | | | | | | | | | |
| | activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953? | 17 | | | | | | | | | | | |
| | If "Yes," complete Form 6069. | | | | | | | | | | | | |

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

| | Check if Schedule O contains a response or note to any line in this Part VI | | | Х | | | | | | | | | |
|-----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|---------|---------|--|--|--|--|--|--|--|--|--|
| Sec | tion A. Governing Body and Management | | | | | | | | | | | | |
| | | | Yes | No | | | | | | | | | |
| 1a | Enter the number of voting members of the governing body at the end of the tax year 1a 51 | | | | | | | | | | | | |
| | If there are material differences in voting rights among members of the governing body, or if the governing | | | | | | | | | | | | |
| | body delegated broad authority to an executive committee or similar committee, explain on Schedule O. | | | | | | | | | | | | |
| b | Enter the number of voting members included on line 1a, above, who are independent 1b 51 | | | | | | | | | | | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other | 1 | | | | | | | | | | | |
| | officer, director, trustee, or key employee? | 2 | | Х | | | | | | | | | |
| 3 | Did the organization delegate control over management duties customarily performed by or under the direct supervision | | | | | | | | | | | | |
| | of officers, directors, trustees, or key employees to a management company or other person? | 3 | | Х | | | | | | | | | |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? | 4 | | Х | | | | | | | | | |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's assets? | 5 | | Х | | | | | | | | | |
| 6 | and the second s | | | | | | | | | | | | |
| 7a | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or | 6 | | | | | | | | | | | |
| | more members of the governing body? | 7a | | х | | | | | | | | | |
| h | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or | 'a | | | | | | | | | | | |
| D | persons other than the governing body? | 7b | | х | | | | | | | | | |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: | 10 | | | | | | | | | | | |
| | The governing body? | 00 | Х | | | | | | | | | | |
| a | Each committee with authority to act on behalf of the governing body? | 8a 8b | Х | | | | | | | | | | |
| b | | OD | 21 | | | | | | | | | | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the | 9 | | х | | | | | | | | | |
| Sac | organization's mailing address? If "Yes," provide the names and addresses on Schedule O | 9 | ļ | Λ | | | | | | | | | |
| 366 | tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) | | V | NI - | | | | | | | | | |
| 40- | Did the constitution have been been been been been been as official to 0 | 40- | Yes | No X | | | | | | | | | |
| | Did the organization have local chapters, branches, or affiliates? | 10a | | Λ | | | | | | | | | |
| D | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, | 401 | | | | | | | | | | | |
| | and branches to ensure their operations are consistent with the organization's exempt purposes? | 10b | | Х | | | | | | | | | |
| | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? | 11a | | Λ | | | | | | | | | |
| b | Describe on Schedule O the process, if any, used by the organization to review this Form 990. | 12a | Х | | | | | | | | | | |
| | 2a Did the organization have a written conflict of interest policy? If "No," go to line 13 | | | | | | | | | | | | |
| b | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? | 12b | Х | | | | | | | | | | |
| С | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe | | | | | | | | | | | | |
| | on Schedule O how this was done | 12c | Х | | | | | | | | | | |
| 13 | Did the organization have a written whistleblower policy? | 13 | X | | | | | | | | | | |
| 14 | Did the organization have a written document retention and destruction policy? | 14 | Х | | | | | | | | | | |
| 15 | Did the process for determining compensation of the following persons include a review and approval by independent | | | | | | | | | | | | |
| | persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | | | | | | | | | | | |
| | The organization's CEO, Executive Director, or top management official | 15a | Х | | | | | | | | | | |
| b | Other officers or key employees of the organization | 15b | Х | | | | | | | | | | |
| | If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. | | | | | | | | | | | | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a | | | | | | | | | | | | |
| | taxable entity during the year? | 16a | | Х | | | | | | | | | |
| b | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation | | | | | | | | | | | | |
| | in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's | | | | | | | | | | | | |
| | exempt status with respect to such arrangements? | 16b | | | | | | | | | | | |
| Sec | tion C. Disclosure | | | | | | | | | | | | |
| 17 | List the states with which a copy of this Form 990 is required to be filed ▶WA | | | | | | | | | | | | |
| 18 | Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3) | only) | availal | ole | | | | | | | | | |
| | for public inspection. Indicate how you made these available. Check all that apply. | | | | | | | | | | | | |
| | X Own website Another's website X Upon request Other (explain on Schedule O) | | | | | | | | | | | | |
| 19 | Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and | d finan | cial | | | | | | | | | | |
| | statements available to the public during the tax year. | | | | | | | | | | | | |
| 20 | State the name, address, and telephone number of the person who possesses the organization's books and records | | | | | | | | | | | | |
| | RICK JOHNSON - 206-386-4300 | | | | | | | | | | | | |
| | 1483 ALASKAN WAY, SEATTLE, WA 98101-2015 | | | | | | | | | | | | |

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

See the instructions for the order in which to list the persons above.

| Check this box if neither the organization no (A) | (B) | Jiga | ıııza | | C) | ірсі | Jac | (D) | (E) | (F) |
|---------------------------------------------------|------------------------|-----------------------|-----------------------|---------|--------------|---------------------------------|--------|---------------------------------|----------------------------------|-----------------------|
| Name and title | Average | (do | | Pos | ition | l than c | one | Reportable | Reportable | Estimated |
| | hours per | box | , unles | ss pe | rson is | s both | n an | compensation | compensation | amount of |
| | week | | er an | a a a | recto | r/trus | iee) | from | from related | other |
| | (list any hours for | director | | | | | | the | organizations (W-2/1099-MISC/ | compensation from the |
| | related | eord | stee | | | sated | | organization (W-2/1099-MISC/ | 1099-NEC) | organization |
| | organizations | Individual trustee or | Institutional trustee | | yee | Highest compensated employee | | 1099-NEC) | 1000 (420) | and related |
| | below | idual | ution | in 10 | Key employee | est co oyee | er | , | | organizations |
| | line) | Indiv | Instit | Officer | Key 6 | High empl | Former | | | |
| (1) ROBERT W. DAVIDSON | 40.00 | | | | | | | | | |
| PRESIDENT & CEO | 0.00 | | | Х | | | | 337,956. | 0. | 8,399. |
| (2) BRADLEY RUTHERFORD | 40.00 | | | | | | | | | |
| CHIEF OPERATIONS OFFICER | 0.00 | | | | Х | | | 217,019. | 0. | 7,276. |
| (3) RICHARD A. JOHNSON | 40.00 | | | | | | | | | |
| DIRECTOR OF FINANCE & ADMINISTRATION | 0.00 | | | Х | | | | 187,491. | 0. | 5,764. |
| (4) RACHAEL L. WEAKLAND | 40.00 | | | | | | | | | |
| VP OF PHILANTHROPY | 0.00 | | | | | Х | | 178,656. | 0. | 6,124. |
| (5) GRANT ABEL | 40.00 | | | | | | | | | |
| DIRECTOR OF LIFE SCIENCES | 0.00 | | | | | Х | | 157,003. | 0. | 5,007. |
| (6) TIM KUNIHOLM | 40.00 | | | | | | | | | |
| DIR., PUB. RELS & STRAT. PTRSHIPS. | 0.00 | | | | | Х | | 133,130. | 0. | 4,985. |
| (7) JIM WHARTON | 40.00 | | | | | | | | | |
| DIR. OF CONSERVATION ENGAGEMENT | 0.00 | | | | | Х | | 132,397. | 0. | 4,294. |
| (8) VERONICA SMOLEN | 40.00 | | | | | | | | | |
| DIRECTOR OF HUMAN RESOURCES | 0.00 | | | | | Х | | 132,129. | 0. | 4,420. |
| (9) MELISSA MAGER | 3.00 | | | | | | | | | |
| CHAIR | 0.00 | Х | | Х | | | | 0. | 0. | 0. |
| (10) MICHAEL GUIDON | 3.00 | | | | | | | | | |
| VICE CHAIR / CHAIR ELECT | 0.00 | Х | | Х | | | | 0. | 0. | 0. |
| (11) ERIN J. LETEY | 3.00 | | | | | | | | | |
| SECRETARY | 0.00 | Х | | Х | | | | 0. | 0. | 0. |
| (12) KARISSA A. MARKER | 3.00 | | | | | | | | | |
| TREASURER | 0.00 | Х | | Х | | | | 0. | 0. | 0. |
| (13) BOB C. DONEGAN | 3.00 | | | | | | | | | |
| IMMEDIATE PAST CHAIR | 0.00 | Х | | | | | | 0. | 0. | 0. |
| (14) JESUS AGUIRRE | 3.00 | | | | | | | | | |
| EX OFFICIO | 0.00 | Х | | | | | | 0. | 0. | 0. |
| (15) JOHN R. BRADEN | 3.00 | | | | | | | | | |
| EX OFFICIO | 0.00 | Х | | | | | | 0. | 0. | 0. |
| (16) CHRISTOPHER WILLIAMS | 3.00 | | | | | | | | | |
| EX OFFICIO | 0.00 | Х | | | | | | 0. | 0. | 0. |
| (17) KEVIN L. BLAIR | 3.00 | | | | | | | | | |
| DIRECTOR | 0.00 | Х | | | | | | 0. | 0. | 0. |

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|------------------------------------------|----------------------------------------------------------------------|--------------------------------------------------------------------------------------------------|-----------------------|---------|--------------|------------------------------|---------|-----------------------------------------------------|-----------------------------------------------|--------------------------------------------------------------------------|
| Part VII Section A. Officers, Director | rs, Trustees, Key Em | ploy | ees, | and | l Hiç | ghes | st Co | ompensated Employee | s (continued) | |
| (A) | (B) | | | | C) | | | (D) | (E) | (F) |
| Name and title | Average hours per week | Position (do not check more than one box, unless person is both a officer and a director/trustee | | | | | | Reportable compensation from | Reportable compensation from related | Estimated amount of other |
| | (list any hours for related organizations below line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | the organization (W-2/1099-MISC/ 1099-NEC) | organizations (W-2/1099-MISC/ 1099-NEC) | compensation from the organization and related organizations |
| (18) ANDREW BLEIMAN | 3.00 | | | | | | | | | |
| DIRECTOR | 0.00 | Х | | | | | | 0. | 0. | 0. |
| (19) EDDIE CHANG | 3.00 | | | | | | | | | |
| DIRECTOR | 0.00 | Х | | | | | | 0. | 0. | 0. |
| (20) BILL CHAPIN | 3.00 | | | | | | | | | |
| DIRECTOR | 0.00 | Х | | | | | | 0. | 0. | 0. |
| (21) CARY CLARK | 3.00 | | | | | | | | | |
| DIRECTOR | 0.00 | Х | | | | | | 0. | 0. | 0. |
| (22) JOHN DELANEY | 3.00 | | | | | | | | | |
| DIRECTOR | 0.00 | Х | | | | | | 0. | 0. | 0. |
| (23) PATTI DILL | 3.00 | | | | | | | | | |
| DIRECTOR | 0.00 | Х | | | | | | 0. | 0. | 0. |
| (24) TERREN DRAKE | 3.00 | | | | | | | | | |
| DIRECTOR | 0.00 | х | | | | | | 0. | 0. | 0. |
| (25) WILLIAM T. EINSTEIN | 3.00 | | | | | | | | | |
| DIRECTOR | 0.00 | х | | | | | | 0. | 0. | 0. |
| (26) SUSAN L. GATES | 3.00 | | | | | | | | | |
| DIRECTOR | 0.00 | х | | | | | | 0. | 0. | 0. |
| 1b Subtotal | | | | | | | | 1,475,781. | 0. | 46,269. |
| c Total from continuation sheets to | Part VII, Section A | | | | | | | 0. | 0. | 0. |
| d Total (add lines 1b and 1c) | | | | | | | | 1,475,781. | 0. | 46,269. |
| 2 Total number of individuals (including | | | | | | | 0 10 | soived more than \$100 | 000 of roportable | |

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual

For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual

Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

5 X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A) Name and business address | (B) Description of services | (C) Compensation |
|--------------------------------------------------------------------------------------|---------------------------------|---------------------|
| VENTURE GENERAL CONTRACTING, LLC, 1518 1ST | | |
| AVE S, SUITE 400, SEATTLE, WA 98134 | GENERAL CONTRACTOR | 3,486,753. |
| LMN ARCHITECTS | | |
| 801 2ND AVE, SUITE 501, SEATTLE, WA 98104 | ARCHITECTS | 1,428,547. |
| JASON F. MCLENNAN, 7579 HERON HALL LN NE, | | |
| BAINBRIDGE ISLAND, WA 98110 | SUSTAINABILITY/PLAN REVIEW | 150,000. |
| CAMPBELL & COMPANY, 1200 6TH AVENUE, SUITE | | |
| 600, SEATTLE, WA 98101 | CONSULTING | 144,300. |
| RED EWALD | | |
| 2669 S. HWY 181, KARNES CITY, TX 78118 | CONSTRUCTION WORK | 103,244. |
| 2 Total number of independent contractors (including but not limited to those listed | d above) who received more than | |
| \$100,000 of compensation from the organization > 5 | | |

| Part VII Section A. Officers, Directors, 1 | rustees, Key Er | nplo | yee | s, aı | nd H | ligh | est (| Compensated Employe | ees (continued) | Γ |
|--------------------------------------------|---------------------|--------------------|-----------------------|---------|--------------|------------------------------|--------|---------------------------------|-----------------|-----------------------|
| (A) | (B) | | | (0 | C) | | | (D) | (E) | (F) |
| Name and title | Average | | | | ition | | | Reportable | Reportable | Estimated |
| | hours | (cl | heck | all t | that | app | ly) | compensation | compensation | amount of |
| | per | | | | | | | from | from related | other |
| | week | 'n | | | | loyee | | the | organizations | compensation |
| | (list any hours for | or director | | | | d em b | | organization (W-2/1099-MISC) | (W-2/1099-MISC) | from the organization |
| | related | e or c | stee | | | satec | | (88-2/1099-181130) | | and related |
| | organizations | truste | al trus | | yee | m per | | | | organizations |
| | below | Individual trustee | Institutional trustee | | Key employee | Highest compensated employee | er | | | |
| | line) | Indiv | Instit | Officer | Key 6 | High | Former | | | |
| (27) EFFIE GLEASON | 3.00 | | | | | | | | | |
| DIRECTOR | 0.00 | Х | | | | | | 0. | 0. | 0. |
| (28) LISA GRAUMLICH, PH.D. | 3.00 | | | | | | | | | |
| DIRECTOR | 0.00 | Х | | | | | | 0. | 0. | 0. |
| (29) PHILIP M. GUESS | 3.00 | | | | | | | | | |
| DIRECTOR | 0.00 | х | | | | | | 0. | 0. | 0. |
| (30) JAMES C. GURKE | 3.00 | | | | | | | | | |
| DIRECTOR | 0.00 | Х | | | | | | 0. | 0. | 0. |
| (31) DAN M. GUY III | 3.00 | | | | | | | | | |
| DIRECTOR | 0.00 | Х | | | | | | 0. | 0. | 0. |
| (32) JANET HABERBUSH | 3.00 | | | | | | | | | |
| DIRECTOR | 0.00 | Х | | | | | | 0. | 0. | 0. |
| (33) STEPHANIE KORNBLUM | 3.00 | | | | | | | | | |
| DIRECTOR | 0.00 | Х | | | | | | 0. | 0. | 0. |
| (34) MARK E. KRAMER | 3.00 | | | | | | | | | |
| DIRECTOR | 0.00 | Х | | | | | | 0. | 0. | 0. |
| (35) KATHERINE A. KROGSLUND | 3.00 | | | | | | | | | |
| DIRECTOR | 0.00 | Х | | | | | | 0. | 0. | 0. |
| (36) GARY KUNIS | 3.00 | | | | | | | | | |
| DIRECTOR | 0.00 | Х | | | | | | 0. | 0. | 0. |
| (37) NATALYA LEAHY | 3.00 | | | | | | | | | |
| DIRECTOR | 0.00 | Х | | | | | | 0. | 0. | 0. |
| (38) LISA C. LUTHER | 3.00 | | | | | | | | | |
| DIRECTOR | 0.00 | Х | | | | | | 0. | 0. | 0. |
| (39) LAURA MACNEIL | 3.00 | | | | | | | | | |
| DIRECTOR | 0.00 | Х | | | | | | 0. | 0. | 0. |
| (40) DAVE MAGEE | 3.00 | | | | | | | | | |
| DIRECTOR | 0.00 | х | | | | | | 0. | 0. | 0. |
| (41) J. TERRY MCLAUGHLIN | 3.00 | | | | | | | | | |
| DIRECTOR | 0.00 | Х | | | | | | 0. | 0. | 0. |
| (42) TOMOKO MORIGUCHI-MATSUNO | 3.00 | | | | | | | | | |
| DIRECTOR | 0.00 | Х | | | | | | 0. | 0. | 0. |
| (43) ROBERT W. POWER | 3.00 | | | | | | | | | |
| DIRECTOR | 0.00 | Х | | | | | | 0. | 0. | 0. |
| (44) MICHAEL PURPURA | 3.00 | | | | | | | | | |
| DIRECTOR | 0.00 | Х | | | | | | 0. | 0. | 0. |
| (45) NATHAN RAUSCHENBERG | 3.00 | | | | | | | | | |
| DIRECTOR | 0.00 | Х | | | | | | 0. | 0. | 0. |
| (46) STUART T. ROLFE | 3.00 | | | | | | | | | |
| DIRECTOR | 0.00 | Х | | | | | | 0. | 0. | 0. |
| | | | | | | | | | | |
| Total to Part VII, Section A, line 1c | | | | | | | | | | |

| Form 990 THE SEATTLE | AQUAKIUM SO | CIE | 11 | | | | | | 91-11892 | 143 |
|------------------------------------------------|----------------|--------------------------------|-----------------------|---------|--------------|------------------------------|----------|---------------------|-----------------|---------------|
| Part VII Section A. Officers, Directors, Tru | ustees, Key Er | nplo | yee | s, aı | nd H | lighe | est | Compensated Employe | ees (continued) | |
| (A) | (B) | | | | C) | | | (D) | (E) | (F) |
| Name and title | Average | | | | ition | ı | | Reportable | Reportable | Estimated |
| | hours | (cl | | | | hat apply) | | compensation | compensation | amount of |
| | per | Ť | | | | Ė | <u> </u> | from | from related | other |
| | week | | | | | yee | | the | organizations | compensation |
| | (list any | ector | | | | odm | | organization | (W-2/1099-MISC) | from the |
| | hours for | ordir | a a | | | ted e | | (W-2/1099-MISC) | | organization |
| | related | stee (| ruste | | | suac | | | | and related |
| | organizations | Individual trustee or director | Institutional trustee | | Key employee | Highest compensated employee | | | | organizations |
| | below | ividu | III. | Officer | em / | hest | Former | | | |
| | line) | ıl | si Si | ₩ | ъ, | Ĕ | 요 | | | |
| (47) CASEY J. SCHUCHART | 3.00 | | | | | | | | | |
| DIRECTOR | 0.00 | Х | | | | | | 0. | 0. | 0. |
| (48) IVAN SEDA | 3.00 | | | | | | | | | |
| DIRECTOR | 0.00 | Х | | | | | | 0. | 0. | 0. |
| (49) CHRISTIAN SINDERMAN | 3.00 | | | | | | | | | |
| DIRECTOR | 0.00 | Х | | | | | | 0. | 0. | 0. |
| (50) GARY S. SMITH | 3.00 | | | | | | | | | |
| DIRECTOR | 0.00 | х | | | | | | 0. | 0. | 0. |
| (51) GARY T. SMITH | 3.00 | | | | | | | | | |
| DIRECTOR | 0.00 | х | | | | | | 0. | 0. | 0. |
| (52) RANDY J. TINSETH | 3.00 | | | | | | | | | |
| DIRECTOR | 0.00 | х | | | | | | 0. | 0. | 0. |
| (53) MARCUS TRUFANT | 3.00 | | | | | | | • | • | |
| DIRECTOR | 0.00 | х | | | | | | 0. | 0. | 0. |
| (54) MICHAEL TRZUPEK | 3.00 | Λ | | | | | | 0. | 0. | ٠. |
| DIRECTOR | 0.00 | x | | | | | | 0. | 0. | 0. |
| (55) ALEX WASHBURN | 3.00 | Λ | | | | | | 0. | ٠. | 0. |
| | | ., | | | | | | | _ | |
| DIRECTOR (56) GARAGE MATERIAL | 0.00 | Х | _ | | | | | 0. | 0. | 0. |
| (56) CARLA C. WIGEN | 3.00 | | | | | | | | _ | |
| DIRECTOR | 0.00 | Х | | | | | | 0. | 0. | 0. |
| (57) GEORGE V. WILLOUGHBY JR. | 3.00 | - | | | | | | | _ | _ |
| DIRECTOR | 0.00 | Х | _ | | | | | 0. | 0. | 0. |
| (58) CHARLES WRIGHT JR. | 3.00 | | | | | | | | | |
| DIRECTOR | 0.00 | Х | | | | | | 0. | 0. | 0. |
| (59) SUSIE WYCKOFF | 3.00 | | | | | | | | | |
| DIRECTOR | 0.00 | Х | | | | | | 0. | 0. | 0. |
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| | 1 | | | 1 | | | <u> </u> | | | |
| Total to Doub VIII. Continue A. Pros. 4 | | | | | | | | | | |
| Total to Part VII, Section A, line 1c | | | | | | | | | | |

Form 990 (2021) THE SEATTLE Part VIII Statement of Revenue

| | | Check if Schedule O | contai | ns a r | esponse (| or note to any lin | e in this Part VIII | | | |
|--------------------------------------------------------|--------|---------------------------------|----------|--------|---------------------------------------|--------------------|---------------------|------------------------------------|----------------------------|---------------------------------|
| | | | | | | | (A) | (B) | (C) | (D) |
| | | | | | | | Total revenue | Related or exempt function revenue | Unrelated business revenue | Revenue excluded from tax under |
| | | | | | | | | lunction revenue | business revenue | sections 512 - 514 |
| ည တ | 1 a | Federated campaigns | | | 1a | 21,307. | | | | |
| au nu | b | | | | 1b | 1,017,321. | | | | |
| ΩĔ | | Fundraising events | | | 1c | 459,276. | | | | |
| ifts | | | | | 1d | | | | | |
| nis G | | Government grants (contr | | Г | 1e | 12,595,788. | | | | |
| Sir | | All other contributions, gifts, | | Г | | | | | | |
| e E | - | similar amounts not included | | | 1f | 12,771,999. | | | | |
| 걸 | g | | | 1 | 1g \$ | 1,241,047. | | | | |
| Contributions, Gifts, Grants and Other Similar Amounts | _ | Total. Add lines 1a-1f | | _ | ·91+ | · · | 26,865,691. | | | |
| | | | | | | Business Code | | | | |
| o l | 2 a | ADMISSION FEES | | | | 712130 | 12,266,961. | 12,266,961. | | |
| ķ | - h | CAMPS & EDUC EVENTS | | | | 713990 | 12,911. | 12,911. | | |
| Ser | c | | | | | | , | , | | |
| E S | d | | | | | | | | | |
| gra Re | ٠ ۵ | | | | | | | | | |
| Program Service Revenue | f | All other program service | reveni | ue. | | | | | | |
| | | | | | | | 12,279,872. | | | |
| | 3 | Investment income (include | | | | | , , | | | |
| | Ū | other similar amounts) | | | | 23,139. | | | 23,139. | |
| | 4 | Income from investment of | | | | | , - | | | , |
| | 5 | Royalties | | | - | | 284. | | | 284. |
| | Ū | rioyanico | П | | Real | (ii) Personal | | | | - |
| | 6 a | Gross rents | 6a | | 29,225. | () | | | | |
| | b | | 6b | | 66,750. | | | | | |
| | c | Rental income or (loss) | 6c | | 62,475. | | | | | |
| | q | Net rental income or (loss) | | | | | 762,475. | | | 762,475. |
| | | Gross amount from sales of | <u> </u> | (i) Se | ecurities | (ii) Other | , - | | | , |
| | , u | assets other than inventory | 7a | () | | () | | | | |
| | h | Less: cost or other basis | 14 | | | | | | | |
| <u>o</u> | - | and sales expenses | 7b | | | | | | | |
| ther Revenue | c | Gain or (loss) | 7c | | | | | | | |
| ě | | Net gain or (loss) | | | | | | | | |
| P. | | Gross income from fundraising | | | | | | | | |
| Đ. | 0 4 | including \$ | | | | | | | | |
| | | contributions reported on | | | I . | | | | | |
| | | Part IV, line 18 | | | | 0. | | | | |
| | h | Less: direct expenses | | | | 62,956. | | | | |
| | | Net income or (loss) from | | | | , | -62,956. | | | -62,956. |
| | | Gross income from gamin | | | | | , | | | , |
| | | Part IV, line 19 | | | | | | | | |
| | h | | | | ۱ | | | | | |
| | | Net income or (loss) from | | | | | | | | |
| | | Gross sales of inventory, I | | | | | | | | |
| | | and allowances | | | | | | | | |
| | h | Less: cost of goods sold | | | | | | | | |
| | | Net income or (loss) from | | | | • | | | | |
| \neg | | J. (1000) 110111 | | | | Business Code | | | | |
| Snc | 11 a | CONCESSIONS | | | | 453220 | 180,825. | | | 180,825. |
| ne | b | | | | | 900099 | 44,474. | | | 44,474. |
| Miscellaneous Revenue | c | REIMBURSEMENTS | | | | 900099 | 31,000. | | | 31,000. |
| lsc B | d | All other revenue | | | | 900099 | 28,588. | 9,040. | | 19,548. |
| 2 | | Total. Add lines 11a-11d | | | · · · · · · · · · · · · · · · · · · · | > | 284,887. | | | |
| | 12 | Total revenue. See instruction | ns . | | | | 40,153,392. | 12,288,912. | 0. | 998,789. |

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

| | Check if Schedule O contains a response t include amounts reported on lines 6b, p, 9b, and 10b of Part VIII. | (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | (D) Fundraising expenses |
|-------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|------------------------------|-------------------------------------|-----------------------------------|
| 1 (| Grants and other assistance to domestic organizations | | · | | · |
| а | and domestic governments. See Part IV, line 21 | 24,294. | 24,294. | | |
| 2 (| Grants and other assistance to domestic | | | | |
| İI | ndividuals. See Part IV, line 22 | | | | |
| 3 (| Grants and other assistance to foreign | | | | |
| c | organizations, foreign governments, and foreign | | | | |
| iı | ndividuals. See Part IV, lines 15 and 16 | 138,124. | 138,124. | | |
| 4 E | Benefits paid to or for members | | | | |
| | Compensation of current officers, directors, | | | | |
| t | rustees, and key employees | 763,905. | 390,704. | 303,930. | 69,271 |
| 6 (| Compensation not included above to disqualified | | | | |
| p | persons (as defined under section 4958(f)(1)) and | | | | |
| | persons described in section 4958(c)(3)(B) | | | | |
| | Other salaries and wages | 8,842,522. | 6,990,253. | 1,039,059. | 813,210 |
| | Pension plan accruals and contributions (include | | | | _ |
| | section 401(k) and 403(b) employer contributions) | 163,625. | 130,173. | 18,239. | 15,213 |
| | Other employee benefits | 1,493,866. | 1,149,948. | 206,528. | 137,390 |
| | Payroll taxes | 811,276. | 623,808. | 112,917. | 74,551 |
| | Fees for services (nonemployees): | | | | |
| a N | Management | | | | |
| b L | _egal | 15,212. | 10,224. | 4,988. | |
| | Accounting | 48,040. | 32,289. | 15,751. | |
| | _obbying | 156,000. | | 156,000. | |
| | Professional fundraising services. See Part IV, line 17 | 157,678. | | | 157,678 |
| | nvestment management fees | | | | |
| _ | Other. (If line 11g amount exceeds 10% of line 25, | | | | |
| | column (A), amount, list line 11g expenses on Sch O.) | 871,749. | 581,644. | 283,729. | 6,376 |
| | Advertising and promotion | 74,338. | 70,703. | 3,635. | |
| | Office expenses | 1,716,234. | 1,152,474. | 491,116. | 72,644 |
| | nformation technology | 632,452. | 433,183. | 179,588. | 19,681 |
| 15 F | Royalties | | | | |
| 16 | Decupancy | 32,320. | 30,704. | 1,616. | |
| 17 | Fravel | 34,950. | 28,396. | 5,105. | 1,449 |
| | Payments of travel or entertainment expenses | | | | |
| | or any federal, state, or local public officials | | | | |
| 19 (| Conferences, conventions, and meetings | | | | |
| | nterest | | | | |
| | Payments to affiliates | | | | |
| | Depreciation, depletion, and amortization | 262,859. | 212,662. | 50,197. | |
| | nsurance | | | | |
| a Ii | Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If ine 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule 0.) | | | | |
| | ANIMAL/OPERATING COSTS | 570,149. | 560,704. | 9,330. | 115 |
| | BANK FEES | 394,841. | 376,260. | , - | 18,581 |
| _ | QUIPMENT | 255,749. | 223,615. | 32,134. | , |
| - | TAXES | 248,807. | 248,807. | , 1 | |
| ~ - | All other expenses | 103,508. | 16,870. | 7,105. | 79,533 |
| | Total functional expenses. Add lines 1 through 24e | 17,812,498. | 13,425,839. | 2,920,967. | 1,465,692 |
| | loint costs. Complete this line only if the organization | , , | , , | . , | , , |
| | eported in column (B) joint costs from a combined | | | | |
| | educational campaign and fundraising solicitation. | | | | |
| | Check here if following SOP 98-2 (ASC 958-720) | | | | |

Form 990 (2021) Part X Balance Sheet

| I u | IL X | Check if Schedule O contains a response or | note to an | v line in this Part X | | | |
|-----------------------------|------|------------------------------------------------------------------------------------------------------------------------------------------|--------------|-----------------------|---------------------------------|-----|--------------------|
| | | Oncor ii Ochodule O contains a response of | note to an | y line in this rarex | (A) Beginning of year | | (B) End of year |
| | 1 | Cash - non-interest-bearing | | | 6,825,941. | 1 | 18,564,805. |
| | 2 | Savings and temporary cash investments | | | 10,778,863. | 2 | 9,301,272. |
| | 3 | Pledges and grants receivable, net | | | 5,746,611. | 3 | 5,264,101. |
| | 4 | Accounts receivable, net | | | 1,634,964. | 4 | 1,042,933. |
| | 5 | Loans and other receivables from any curren | | | | | |
| | | trustee, key employee, creator or founder, su | | | | | |
| | | controlled entity or family member of any of t | hese pers | ons | | 5 | |
| | 6 | Loans and other receivables from other disqu | ualified per | rsons (as defined | | | |
| | | under section 4958(f)(1)), and persons descri | bed in sec | tion 4958(c)(3)(B) | | 6 | |
| S | 7 | Notes and loans receivable, net | | | | 7 | |
| Assets | 8 | Inventories for sale or use | | 1 | | 8 | |
| As | 9 | Prepaid expenses and deferred charges | | | 235,955. | 9 | 356,211. |
| | 10a | Land, buildings, and equipment: cost or other | 1 | | | | |
| | | basis. Complete Part VI of Schedule D | | 31,536,103. | | | |
| | b | Less: accumulated depreciation | | 3,473,595. | 12,227,757. | 10c | 28,062,508. |
| | 11 | Investments - publicly traded securities | | | | 11 | |
| | 12 | Investments - other securities. See Part IV, lir | | | | 12 | |
| | 13 | Investments - program-related. See Part IV, li | | | | 13 | |
| | 14 | Intangible assets | | | | 14 | |
| | 15 | Other assets. See Part IV, line 11 | | 15 | | | |
| | 16 | Total assets. Add lines 1 through 15 (must e | | | 37,450,091. | 16 | 62,591,830. |
| | 17 | Accounts payable and accrued expenses | | | 3,413,275. | 17 | 5,591,876. |
| | 18 | Grants payable | | | · · | 18 | |
| | 19 | Deferred revenue | | | 391,828. | 19 | 661,276. |
| | 20 | Tax-exempt bond liabilities | | | · | 20 | · |
| | 21 | Escrow or custodial account liability. Comple | | | | 21 | |
| " | 22 | Loans and other payables to any current or f | | | | | |
| Liabilities | | trustee, key employee, creator or founder, su | | | | | |
| Ē | | controlled entity or family member of any of these persons | | | | 22 | |
| Ë | 23 | Secured mortgages and notes payable to un | | 23 | | | |
| | 24 | | | | | 24 | |
| | 25 | Unsecured notes and loans payable to unrelated third parties Other liabilities (including federal income tax, payables to related third | | | | | |
| | | parties, and other liabilities not included on li | | | | | |
| | | of Schedule D | | . complete i alitin | 167,090. | 25 | 519,886. |
| | 26 | T-1-1 P-1 PP-1 - A-1-1 P-1 - 47 H-1 - 1-6 OF | | | 3,972,193. | 26 | 6,773,038. |
| | | Organizations that follow FASB ASC 958, | | | | | , , |
| es | | and complete lines 27, 28, 32, and 33. | | | | | |
| JL C | 27 | Net assets without donor restrictions | | | 5,913,662. | 27 | 15,582,143. |
| 3ak | 28 | Net assets with donor restrictions | | | 27,564,236. | 28 | 40,236,649. |
| Ē | | Organizations that do not follow FASB AS | | | | | , , |
| Ē | | and complete lines 29 through 33. | o 000, 0 | | | | |
| ō | 29 | Capital stock or trust principal, or current fur | nds | | | 29 | |
| ets | 30 | Paid-in or capital surplus, or land, building, o | | | | 30 | |
| Ass | 31 | Retained earnings, endowment, accumulated | | | | 31 | |
| Net Assets or Fund Balances | 32 | Total net assets or fund balances | | | 33,477,898. | 32 | 55,818,792. |
| Z | 33 | Total liabilities and net assets/fund balances | | | 37,450,091. | 33 | 62,591,830. |

Form **990** (2021)

| Pa | rt XI Reconciliation of Net Assets | | | | |
|----|---------------------------------------------------------------------------------------------------------------------|-----------|---------|-------|------|
| | Check if Schedule O contains a response or note to any line in this Part XI | | <u></u> | | |
| | | | | | |
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | 40 | ,153, | 392. |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | | ,812, | |
| 3 | Revenue less expenses. Subtract line 2 from line 1 | 3 | 22 | ,340, | 894. |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) | 4 | 33 | ,477, | 898. |
| 5 | Net unrealized gains (losses) on investments | 5 | | | |
| 6 | Donated services and use of facilities | 6 | | | |
| 7 | Investment expenses | 7 | | | |
| 8 | Prior period adjustments | 8 | | | |
| 9 | Other changes in net assets or fund balances (explain on Schedule O) | 9 | | | 0. |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, | | | | |
| | column (B)) | 10 | 55 | ,818, | 792. |
| Pa | rt XII Financial Statements and Reporting | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XII | | <u></u> | | |
| | | | | Yes | No |
| 1 | Accounting method used to prepare the Form 990: Cash X Accrual Other | | | | |
| | If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule | Ο. | | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | | . 2a | | Х |
| | If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed | on a | | | |
| | separate basis, consolidated basis, or both: | | | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | | | |
| b | Were the organization's financial statements audited by an independent accountant? | | . 2b | Х | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate | basis, | | | |
| | consolidated basis, or both: | | | | |
| | X Separate basis Consolidated basis Both consolidated and separate basis | | | | |
| С | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the | audit, | | | |
| | review, or compilation of its financial statements and selection of an independent accountant? | | . 2c | Х | |
| | If the organization changed either its oversight process or selection process during the tax year, explain on Sch | edule O. | | | |
| За | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sin | gle Audit | | | |
| | Act and OMB Circular A-133? | | За | Х | |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requi | ed audit | | | |
| | or audits, explain why on Schedule O and describe any steps taken to undergo such audits | | . 3b | Х | |

SCHEDULE A

(Form 990)

Total

Department of the Treasury Internal Revenue Service

Name of the organization

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021
Open to Public

Inspection
Employer identification number

THE SEATTLE AGUARIUM SOCIETY 91-1189249 Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) No above (see instructions))

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Sec | ction A. Public Support | | | | | | | |
|-----------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|-----------------|-------------|-------------|---------------------|-------------|--|
| Cale | ndar year (or fiscal year beginning in) 🕨 | (a) 2017 | (b) 2018 | (c) 2019 | (d) 2020 | (e) 2021 | (f) Total | |
| 1 | Gifts, grants, contributions, and | | | | | | | |
| | membership fees received. (Do not | | | | | | | |
| | include any "unusual grants.") | 5,321,730. | 10,108,388. | 16,655,129. | 17,250,055. | 26,865,691. | 76,200,993. | |
| 2 | Tax revenues levied for the organ- | | | | | | | |
| | ization's benefit and either paid to | | | | | | | |
| | or expended on its behalf | | | | 1,192,118. | | 1,192,118. | |
| 3 | The value of services or facilities | | | | | | | |
| | furnished by a governmental unit to | | | | | | | |
| | the organization without charge | | | | | | | |
| 4 | Total. Add lines 1 through 3 | 5,321,730. | 10,108,388. | 16,655,129. | 18,442,173. | 26,865,691. | 77,393,111. | |
| 5 | The portion of total contributions | | | | | | | |
| | by each person (other than a | | | | | | | |
| | governmental unit or publicly | | | | | | | |
| | supported organization) included | | | | | | | |
| | on line 1 that exceeds 2% of the | | | | | | | |
| | amount shown on line 11, | | | | | | | |
| | column (f) | | | | | | 13,801,307. | |
| | Public support. Subtract line 5 from line 4. | | | | | | 63,591,804. | |
| Sec | ction B. Total Support | | | | | | | |
| Cale | ndar year (or fiscal year beginning in) 🕨 | (a) 2017 | (b) 2018 | (c) 2019 | (d) 2020 | (e) 2021 | (f) Total | |
| 7 | Amounts from line 4 | 5,321,730. | 10,108,388. | 16,655,129. | 18,442,173. | 26,865,691. | 77,393,111. | |
| 8 | Gross income from interest, | | | | | | | |
| | dividends, payments received on | | | | | | | |
| | securities loans, rents, royalties, | | | | | | | |
| | and income from similar sources | 1,422,528. | 1,387,330. | 1,254,730. | 191,272. | 785,898. | 5,041,758. | |
| 9 | Net income from unrelated business | | | | | | | |
| | activities, whether or not the | | | | | | | |
| | business is regularly carried on | | | | | | | |
| 10 | Other income. Do not include gain | | | | | | | |
| | or loss from the sale of capital | | | | | | | |
| | assets (Explain in Part VI.) | 33,584. | 104,852. | 76,454. | 65,933. | 275,847. | 556,670. | |
| 11 | Total support. Add lines 7 through 10 | | | | | | 82,991,539. | |
| 12 | Gross receipts from related activities, | etc. (see instruction | ons) | | | 12 | 56,412,617. | |
| 13 | First 5 years. If the Form 990 is for the | ŭ | | | | . , . , | | |
| 0 | organization, check this box and stop | | | | | | > | |
| | ction C. Computation of Publi | | | | | ГТ | 76.62 | |
| | Public support percentage for 2021 (li | | | | | 14 | 76.62 % | |
| 15 | Public support percentage from 2020 | | | | | 15 | 77.60 % | |
| 16a | 33 1/3% support test - 2021. If the c | - | | | | | , TT | |
| | stop here. The organization qualifies | | ~ | | | | | |
| b | 33 1/3% support test - 2020. If the contract the support test - 2020 is the contract t | | | | | | | |
| 47. | and stop here. The organization qual | | • • | | | | | |
| 1/a | 10% -facts-and-circumstances test | _ | | | | | | |
| | and if the organization meets the facts | | | = | | _ | . — | |
| J. | meets the facts-and-circumstances te | - | • | | - | 70 and line 15 is 1 | | |
| D | 10% -facts-and-circumstances test | - | | | | | U% OF | |
| | more, and if the organization meets the | | | | - | -4: | ▶□ | |
| 40 | organization meets the facts-and-circu | | - | | | | | |
| <u>18</u> | 8 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions | | | | | | | |

Schedule A (Form 990) 2021 THE SEATTLE AQUARIUM SOCIETY Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Secti | ion A. Public Support | low, picase comp | nete i art ii.j | | | | |
|------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|--------------------|----------------------|---------------------|---------------------|-------------|
| Calend | ar year (or fiscal year beginning in) | (a) 2017 | (b) 2018 | (c) 2019 | (d) 2020 | (e) 2021 | (f) Total |
| n | Sifts, grants, contributions, and nembership fees received. (Do not not not not not not not not not no | | | | | | |
| n fo a | aross receipts from admissions, nerchandise sold or services per- ormed, or facilities furnished in ny activity that is related to the irganization's tax-exempt purpose | | | | | | |
| а | Gross receipts from activities that re not an unrelated trade or busness under section 513 | | | | | | |
| iz | ax revenues levied for the organ- cation's benefit and either paid to rexpended on its behalf | | | | | | |
| 5 T | the value of services or facilities urnished by a governmental unit to the organization without charge | | | | | | |
| | otal. Add lines 1 through 5 | | | | | | _ |
| | mounts included on lines 1, 2, and received from disqualified persons | | | | | | |
| fro ex | mounts included on lines 2 and 3 received om other than disqualified persons that xceed the greater of \$5,000 or 1% of the mount on line 13 for the year | | | | | | |
| сА | add lines 7a and 7b | | | | | | |
| | Public support. (Subtract line 7c from line 6.) | | | | | | |
| | ar year (or fiscal year beginning in) | (a) 2017 | (b) 2018 | (c) 2019 | (d) 2020 | (e) 2021 | (f) Total |
| 9 A 10a G d s | Amounts from line 6 Gross income from interest, lividends, payments received on ecurities loans, rents, royalties, nd income from similar sources | (4) 2011 | 10/2010 | (0) 20 10 | (4) 2020 | (6) 202. | (1) 10101 |
| b U (I | Inrelated business taxable income less section 511 taxes) from businesses cquired after June 30, 1975 | | | | | | |
| 11 N a | dd lines 10a and 10b | | | | | | |
| 12 C | other income. Do not include gain or loss from the sale of capital ssets (Explain in Part VI.) | | | | | | |
| | otal support. (Add lines 9, 10c, 11, and 12.) | | | 1 | | | <u> </u> |
| | irst 5 years. If the Form 990 is for the | · · | | | • | | . — |
| | heck this box and stop here | | | | | | > |
| | ion C. Computation of Public | | | . (6) | | 145 | |
| | Public support percentage for 2021 (lin | | • | .,, | | 15 | <u>%</u> |
| | Public support percentage from 2020 | | | | | 16 | % |
| | ion D. Computation of Invest | | | ino 10 pali ima (n) | | 17 | 0/ |
| | nvestment income percentage for 202 | | | | | 17 | <u>%</u> |
| | nvestment income percentage from 2 | | | on line 14 and line | | 18 | % |
| | 3 1/3% support tests - 2021. If the | | | | | - 4.5 | ▶ □ |
| b 3 | nore than 33 1/3%, check this box and 3 1/3% support tests - 2020. If the | organization did n | not check a box or | line 14 or line 19a | a, and line 16 is m | ore than 33 1/3%, a | and |
| lii | ne 18 is not more than 33 1/3%, chec | k this box and st | top here. The orga | nization qualifies a | as a publicly supp | orted organization | ▶∐ |
| 20 P | Private foundation. If the organization | n did not check a | hox on line 14 19 | a or 19h check th | nis hox and see in | structions | |

Page 4

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes." answer lines 3b and 3c below.
- b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? |f "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes." answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes." provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes." complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- b Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in Part VI.
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes." provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - b Did the organization have any excess business holdings in the tax year? (Use Schedule C. Form 4720, to determine whether the organization had excess business holdings.)

| | | Yes | No |
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| | 0b Eorn | n 990) | 2021 |

| | | (Form 990) 2021 THE SEATTLE AQUARIUM SOCIETY | 91-1189249 | Р | age 5 |
|--------|-------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|-----|--------------|
| Par | t IV | Supporting Organizations (continued) | | | |
| | _ | | | Yes | No |
| 11 | Has th | ne organization accepted a gift or contribution from any of the following persons? | | | |
| а | A pers | son who directly or indirectly controls, either alone or together with persons described on lines 11b and | | | |
| | 11c b | elow, the governing body of a supported organization? | 11a | | |
| b | A fam | ily member of a person described on line 11a above? | 11b | | |
| С | A 35% | 6 controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide | | | |
| | detail | in Part VI. | 11c | | |
| Sec | tion E | 3. Type I Supporting Organizations | | | |
| | | | | Yes | No |
| 1 | more : directi | the governing body, members of the governing body, officers acting in their official capacity, or membership of or supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) ively operated, supervised, or controlled the organization's activities. If the organization had more than one suppoint and/or remove officers, directors, or trustees were allocated among | orted | | |
| | | orted organizations and what conditions or restrictions, if any, applied to such powers during the tax year. | 1 | | |
| 2 | | e organization operate for the benefit of any supported organization other than the supported | | | |
| | organi | ization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in | | | |
| | Part V | now providing such benefit carried out the purposes of the supported organization(s) that operated, | | | |
| | supen | vised, or controlled the supporting organization. | 2 | | |
| Sec | tion C | C. Type II Supporting Organizations | | | |
| | | | | Yes | No |
| 1 | Were | a majority of the organization's directors or trustees during the tax year also a majority of the directors | | | |
| | or trus | stees of each of the organization's supported organization(s)? If "No," describe in Part VI how control | | | |
| | | nagement of the supporting organization was vested in the same persons that controlled or managed | | | |
| | the su | pported organization(s). | 1 | | |
| Sect | tion C | D. All Type III Supporting Organizations | | | |
| | | | | Yes | No |
| 1 | Did th | e organization provide to each of its supported organizations, by the last day of the fifth month of the | | | |
| | organi | ization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax | | | |
| | year, (| (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the | | | |
| | organi | ization's governing documents in effect on the date of notification, to the extent not previously provided? | 1 | | |
| 2 | Were | any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported | | | |
| | | ization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how | | | |
| 3 | the or | ganization maintained a close and continuous working relationship with the supported organization(s). ason of the relationship described on line 2, above, did the organization's supported organizations have a | 2 | | |
| | signifi | cant voice in the organization's investment policies and in directing the use of the organization's | | | |
| | incom | ne or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's | | | |
| | suppo | orted organizations played in this regard. | 3 | | |
| Sect | tion E | E. Type III Functionally Integrated Supporting Organizations | | | |
| 1 a | | k the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instr The organization satisfied the Activities Test. Complete line 2 below. | uctions). | | |
| b | | The organization is the parent of each of its supported organizations. Complete line 3 below. | | | |
| С | | The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity | ty (see instruction | | Τ |
| 2 | | ties Test. Answer lines 2a and 2b below. | | Yes | No |
| а | | ubstantially all of the organization's activities during the tax year directly further the exempt purposes of | | | |
| | | upported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify | | | |
| | | supported organizations and explain how these activities directly furthered their exempt purposes, | | | |
| | | he organization was responsive to those supported organizations, and how the organization determined | 0- | | |
| | | nese activities constituted substantially all of its activities. | 2a | | |
| b | | e activities described on line 2a, above, constitute activities that, but for the organization's involvement, | | | |
| | | r more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in | | | |
| | | 11 the reasons for the organization's position that its supported organization(s) would have engaged in | 6. | | |
| • | | activities but for the organization's involvement. | 2b | | |
| 3 | | t of Supported Organizations. Answer lines 3a and 3b below. | | | |
| а | | e organization have the power to regularly appoint or elect a majority of the officers, directors, or | | | |
| 1- | | es of each of the supported organizations? If "Yes" or "No" provide details in Part VI. | 3a | | |
| b | | e organization exercise a substantial degree of direction over the policies, programs, and activities of each | 6. | | |
| | OT ITS S | supported organizations? If "Yes." describe in Part VI the role played by the organization in this regard. | 3b | | |

| Pa | t V Type III Non-Functionally Integrated 509(a)(3) Supporti | ng Organi | zations | |
|------|------------------------------------------------------------------------------|-----------------|----------------------------------|--------------------------------|
| 1 | Check here if the organization satisfied the Integral Part Test as a qualify | ing trust on N | ov. 20, 1970 (<i>explain in</i> | Part VI). See instructions. |
| | All other Type III non-functionally integrated supporting organizations mu | | | |
| Sect | on A - Adjusted Net Income | | (A) Prior Year | (B) Current Year (optional) |
| 1 | Net short-term capital gain | 1 | | |
| 2 | Recoveries of prior-year distributions | 2 | | |
| 3 | Other gross income (see instructions) | 3 | | |
| 4 | Add lines 1 through 3. | 4 | | |
| 5 | Depreciation and depletion | 5 | | |
| 6 | Portion of operating expenses paid or incurred for production or | | | |
| | collection of gross income or for management, conservation, or | | | |
| | maintenance of property held for production of income (see instructions) | 6 | | |
| 7 | Other expenses (see instructions) | 7 | | |
| 8 | Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) | 8 | | |
| Sect | on B - Minimum Asset Amount | | (A) Prior Year | (B) Current Year (optional) |
| 1 | Aggregate fair market value of all non-exempt-use assets (see | | | |
| | instructions for short tax year or assets held for part of year): | | | |
| а | Average monthly value of securities | 1a | | |
| b | Average monthly cash balances | 1b | | |
| С | Fair market value of other non-exempt-use assets | 1c | | |
| d | Total (add lines 1a, 1b, and 1c) | 1d | | |
| е | Discount claimed for blockage or other factors | | | |
| | (explain in detail in Part VI): | | | |
| 2 | Acquisition indebtedness applicable to non-exempt-use assets | 2 | | |
| 3 | Subtract line 2 from line 1d. | 3 | | |
| 4 | Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, | | | |
| | see instructions). | 4 | | |
| 5 | Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | | |
| 6 | Multiply line 5 by 0.035. | 6 | | |
| 7 | Recoveries of prior-year distributions | 7 | | |
| 8 | Minimum Asset Amount (add line 7 to line 6) | 8 | | |
| Sect | on C - Distributable Amount | | | Current Year |
| 1 | Adjusted net income for prior year (from Section A, line 8, column A) | 1 | | |
| 2 | Enter 0.85 of line 1. | 2 | | |
| 3 | Minimum asset amount for prior year (from Section B, line 8, column A) | 3 | | |
| 4 | Enter greater of line 2 or line 3. | 4 | | |
| 5 | Income tax imposed in prior year | 5 | | |
| 6 | Distributable Amount. Subtract line 5 from line 4, unless subject to | | | |
| | emergency temporary reduction (see instructions). | 6 | | |
| 7 | Check here if the current year is the organization's first as a non-function | ally integrated | Type III supporting orga | inization (see |
| | instructions) | · - | | • |

Schedule A (Form 990) 2021

| Par | t V Type III Non-Functionally Integrated 509 | (a)(3) Supporting Orga | nizations _{(continu} | ued) | |
|----------|-----------------------------------------------------------------|-------------------------------|-------------------------------|------|----------------------------------|
| Section | on D - Distributions | | | | Current Year |
| 1 | Amounts paid to supported organizations to accomplish exe | mpt purposes | | 1 | |
| 2 | Amounts paid to perform activity that directly furthers exemp | ot purposes of supported | | | |
| | organizations, in excess of income from activity | | 2 | | |
| 3 | Administrative expenses paid to accomplish exempt purpose | es of supported organizations | 5 | 3 | |
| 4 | Amounts paid to acquire exempt-use assets | - | | 4 | |
| 5 | Qualified set-aside amounts (prior IRS approval required - pri | ovide details in Part VI) | | 5 | |
| | Other distributions (describe in Part VI). See instructions. | | | 6 | |
| 7 | Total annual distributions. Add lines 1 through 6. | | | 7 | |
| 8 | Distributions to attentive supported organizations to which the | ne organization is responsive | | | |
| | (provide details in Part VI). See instructions. | | | 8 | |
| 9 | Distributable amount for 2021 from Section C, line 6 | | | 9 | |
| | Line 8 amount divided by line 9 amount | | | 10 | |
| | - | (i) | (ii) | | (iii) |
| Section | on E - Distribution Allocations (see instructions) | Excess Distributions | Underdistribution Pre-2021 | าร | Distributable Amount for 2021 |
| 1 | Distributable amount for 2021 from Section C, line 6 | | | | |
| 2 | Underdistributions, if any, for years prior to 2021 (reason- | | | | |
| | able cause required - explain in Part VI). See instructions. | | | | |
| 3 | Excess distributions carryover, if any, to 2021 | | | | |
| <u>a</u> | From 2016 | | | | |
| b | From 2017 | | | | |
| С | From 2018 | | | | |
| d | From 2019 | | | | |
| <u>e</u> | From 2020 | | | | |
| f | Total of lines 3a through 3e | | | | |
| g | Applied to underdistributions of prior years | | | | |
| h | Applied to 2021 distributable amount | | | | |
| i | Carryover from 2016 not applied (see instructions) | | | | |
| j | Remainder. Subtract lines 3g, 3h, and 3i from line 3f. | | | | |
| 4 | Distributions for 2021 from Section D, | | | | |
| | line 7: \$ | | | | |
| а | Applied to underdistributions of prior years | | | | |
| b | Applied to 2021 distributable amount | | | | |
| С | Remainder. Subtract lines 4a and 4b from line 4. | | | | |
| 5 | Remaining underdistributions for years prior to 2021, if | | | | |
| | any. Subtract lines 3g and 4a from line 2. For result greater | | | | |
| | than zero, explain in Part VI. See instructions. | | | | |
| 6 | Remaining underdistributions for 2021. Subtract lines 3h | | | | |
| | and 4b from line 1. For result greater than zero, explain in | | | | |
| | Part VI. See instructions. | | | | |
| 7 | Excess distributions carryover to 2022. Add lines 3j | | | | |
| | and 4c. | | | | |
| 8 | Breakdown of line 7: | | | | |
| | Excess from 2017 | | | | |
| | Excess from 2018 | | | | |
| | Excess from 2019 | | | | |
| | Excess from 2020 | | | | |
| | Excess from 2021 | | | | |
| | LAGGGG II OHI LUL I | | | | |

Schedule A (Form 990) 2021

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C,

Part VI

line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.) SCHEDULE A, PART II, LINE 10, EXPLANATION FOR OTHER INCOME: ATM COMMISSIONS 2017 AMOUNT: \$ 1,743. 2018 AMOUNT: \$ 1,623. 2019 AMOUNT: \$ 1,212. INSURANCE CLAIM 2018 AMOUNT: \$ 62,854. 2019 AMOUNT: \$ 24,308. 2021 AMOUNT: \$ 44,474. BOOK SALES/GIFT SHOP 2017 AMOUNT: \$ 5,008. 2018 AMOUNT: \$ 4,202. 2019 AMOUNT: \$ 8,111. 2020 AMOUNT: \$ 3,006. 2021 AMOUNT: \$ 1,147. MISCELLANEOUS 2017 AMOUNT: \$ 9,209. 2018 AMOUNT: \$ 5,173. 2019 AMOUNT: \$ 11,823. 2020 AMOUNT: \$ 3,074. 2021 AMOUNT: \$ 18,401. REIMBURSEMENT 2017 AMOUNT: \$ 17,624.

Part VI

Schedule B

(Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Schedule of Contributors

➤ Attach to Form 990 or Form 990-PF.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2021

Schedule B (Form 990) (2021)

Employer identification number

| THE | 91-1189249 | | | | | |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|--|--|--|--|
| Organization type (check one): | | | | | | |
| Filers of: | Section: | | | | | |
| Form 990 or 990-EZ | X 501(c)(3) (enter number) organization | | | | | |
| | 4947(a)(1) nonexempt charitable trust not treated as a private foundation | | | | | |
| | 527 political organization | | | | | |
| Form 990-PF | 501(c)(3) exempt private foundation | | | | | |
| | 4947(a)(1) nonexempt charitable trust treated as a private foundation | | | | | |
| | 501(c)(3) taxable private foundation | | | | | |
| | | | | | | |
| | covered by the General Rule or a Special Rule. '), (8), or (10) organization can check boxes for both the General Rule and a Special Rul | e. See instructions. | | | | |
| General Rule | | | | | | |
| | filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling one contributor. Complete Parts I and II. See instructions for determining a contributor's | | | | | |
| Special Rules | | | | | | |
| sections 509(a)(1) and contributor, during t | described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% supported 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) I line 1. Complete Parts I and II. | d that received from any one | | | | |
| contributor, during t | For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. | | | | | |
| year, contributions of is checked, enter he purpose. Don't com | For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year | | | | | |
| raution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must nswer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify nat it doesn't meet the filing requirements of Schedule B (Form 990). | | | | | | |

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Name of organization

Employer identification number

THE SEATTLE AQUARIUM SOCIETY

91-1189249

| Part I | Contributors (see instructions). Use duplicate copies of Part I if additional | space is needed. | |
|--------|-------------------------------------------------------------------------------|---------------------|------------------------------------------------------------------------|
| (a) | (b) | (c) | (d) |
| No. | Name, address, and ZIP + 4 | Total contributions | Type of contribution |
| 1 | | \$ | Person X Payroll |
| (a) | (b) | (c) | (d) |
| No. | Name, address, and ZIP + 4 | Total contributions | Type of contribution |
| 2 | | \$5,010,000. | Person X Payroll |
| (a) | (b) | (c) | (d) |
| No. | Name, address, and ZIP + 4 | Total contributions | Type of contribution |
| 3 | | \$3,000,000. | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) | (b) | (c) | (d) |
| No. | Name, address, and ZIP + 4 | Total contributions | Type of contribution |
| 4 | | \$1,676,374. | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) | (b) | (c) | (d) |
| No. | Name, address, and ZIP + 4 | Total contributions | Type of contribution |
| 5_ | | \$1,368,000. | Person X Payroll |
| (a) | (b) | (c) | (d) |
| No. | Name, address, and ZIP + 4 | Total contributions | Type of contribution |
| 6 | | \$1,000,000. | Person X Payroll Noncash (Complete Part II for noncash contributions.) |

Name of organization

Employer identification number

THE SEATTLE AQUARIUM SOCIETY

91-1189249

| Part I | Contributors (see instructions). Use duplicate copies of Part I if a | dditional space is needed. | |
|------------|----------------------------------------------------------------------|----------------------------|--------------------------------------------------------------------------|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 7 | | \$\$\$ | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 8 | | \$\$ | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | | Person Payroll Noncash (Complete Part II for noncash contributions.) |

Name of organization Employer identification number

THE SEATTLE AQUARIUM SOCIETY 91-1189249 Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed. (a) No. (d) (b) FMV (or estimate) from Description of noncash property given Date received (See instructions.) Part I PUBLICLY TRADED SECURITIES 7 771,069. 01/27/21 (a) (c) No. (b) (d) FMV (or estimate) from Description of noncash property given **Date received** (See instructions.) Part I (a) (c) No. (b) (d) FMV (or estimate) from Description of noncash property given Date received (See instructions.) Part I (a) (c) No. (b) (d) FMV (or estimate) from Description of noncash property given **Date received** (See instructions.) Part I (a) (c) No. (d) (b) FMV (or estimate) from Description of noncash property given Date received (See instructions.) Part I (a) (c) No. (b) (d) FMV (or estimate) from Description of noncash property given **Date received** (See instructions.) Part I \$

Employer identification number

Name of organization

THE SEATTLE AQUARIUM SOCIETY 91-1189249 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

SCHEDULE C

(Form 990)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No. 1545-0047

2021

Open to Public

Department of the Treasury Internal Revenue Service Complete if the organization is described below. Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (See separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (See separate instructions), then

• Section 501(c)(4), (5), or (6) organizations: Complete Part III.

| Nan | ne of organization | | | Emp | oyer identification number |
|--------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------|
| | | E AQUARIUM SOCIETY | | | 91-1189249 |
| Pa | rt I-A Complete if the org | ganization is exempt und | ler section 501(c) | or is a section 527 or | ganization. |
| 2 | Provide a description of the organic Political campaign activity expendic Volunteer hours for political campa | tures | | > \$ | |
| Pa | rt I-B Complete if the org | ganization is exempt und | ler section 501(c)(| (3). | |
| 2 3 4a | Enter the amount of any excise tax Enter the amount of any excise tax If the organization incurred a section Was a correction made? If "Yes," describe in Part IV. | incurred by organization managon 4955 tax, did it file Form 4720 | gers under section 4955) for this year? | ▶ \$ | Yes No |
| | rt I-C Complete if the org | ganization is exempt und | ler section 501(c), | except section 501(c |)(3). |
| 2 | | nization's funds contributed to o | ther organizations for so | ection 527 \$ | |
| 3 | Total exempt function expenditures | | | | |
| | line 17b Did the filing organization file Form | | | | |
| 5 | Enter the names, addresses and er made payments. For each organiza contributions received that were prolitical action committee (PAC). If | mployer identification number (E ation listed, enter the amount pa comptly and directly delivered to | IN) of all section 527 po id from the filing organi a separate political org | olitical organizations to which zation's funds. Also enter the anization, such as a separat | n the filing organization e amount of political |
| | (a) Name | (b) Address | (c) EIN | (d) Amount paid from filing organization's funds. If none, enter -0 | (e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0 |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |

| -1189249 Page 2 |
|-----------------------------|
| lection under |
| |
| me, address, EIN, |
| |
| |
| (b) Affiliated group totals |
| |
| 0. |
| 0. |
| 5. |
| 5. |
| 0. |
| |
| |
| |
| |
| |
| |
| |
| 0. |
| 0. |
| 0. |
| |
| Yes No |
| |
| below. |
| |
| |
| (e) Total |
| 3,904,499. |
| 5,856,749. |
| 433,500. |
| 976,125. |
| |
| |

Schedule C (Form 990) 2021

f Grassroots lobbying expenditures

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

| the lobbying activity. | Ι, | (a) | | (b) | |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|---------------------------------|-------|----------|
| | י ן | /es | No | Am | ount |
| During the year, did the filing organization attempt to influence foreign, national, state, or | | | | | |
| local legislation, including any attempt to influence public opinion on a legislative matter | | | | | |
| or referendum, through the use of: | | | | | |
| a Volunteers? | | | | | |
| Paid staff or management (include compensation in expenses reported on lines 1c through 1 | | | | | |
| Media advertisements? | | | | | |
| Mailings to members, legislators, or the public? | | | | | |
| Publications, or published or broadcast statements? | | | | | |
| Grants to other organizations for lobbying purposes? | | | | | |
| Direct contact with legislators, their staffs, government officials, or a legislative body? | | | | | |
| h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? | | | | | |
| Other activities? | | | | | |
| Total. Add lines 1c through 1i | | | | | |
| Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? | | | | | |
| o If "Yes," enter the amount of any tax incurred under section 4912 | | | | | |
| If "Yes," enter the amount of any tax incurred by organization managers under section 4912 | | | | | |
| If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? | | | | | |
| rt III-A Complete if the organization is exempt under section 501(c)(4), | section 50 |)1(c)(5 |), or se | ction | |
| | | | | | |
| 501(c)(6). | | | | 3.4 | |
| 501(c)(6). | | | | Yes | - |
| 501(c)(6). Were substantially all (90% or more) dues received nondeductible by members? | | | | Yes | <u> </u> |
| 501(c)(6). Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures rt III-B Complete if the organization is exempt under section 501(c)(4), 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answer. | s from the prio | or year? 01(c)(5 | 2 3), or sec | ction | |
| Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures or \$1.00 complete if the organization is exempt under section 501(c)(4), 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answarswered "Yes." | s from the pric section 50 wered "No | or year? 01(c)(5 " OR (|), or see b) Part | ction | |
| 501(c)(6). Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures rt III-B Complete if the organization is exempt under section 501(c)(4), 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answanswered "Yes." Dues, assessments and similar amounts from members | s from the pric section 50 wered "No | or year? 01(c)(5 " OR (|), or see b) Part | ction | |
| Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures or III-B Complete if the organization is exempt under section 501(c)(4), 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answanswered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts) | s from the pric section 50 wered "No | or year? 01(c)(5 " OR (|), or see b) Part | ction | |
| 501(c)(6). Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures rt III-B Complete if the organization is exempt under section 501(c)(4), 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answanswered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts expenses for which the section 527(f) tax was paid). | s from the price section 50 wered "No of political | or <u>year?</u> 01(c)(5 " OR (| 2 3), or see b) Part | ction | |
| 501(c)(6). Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures rt III-B Complete if the organization is exempt under section 501(c)(4), 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answanswered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts expenses for which the section 527(f) tax was paid). | s from the price section 50 wered "No of political | or year? 01(c)(5 " OR (| 2 3 3), or see b) Part | ction | |
| Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures rt III-B Complete if the organization is exempt under section 501(c)(4), 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answanswered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts expenses for which the section 527(f) tax was paid). Current year Carryover from last year | s from the price section 50 wered "No of political | or year? 01(c)(5 " OR (| 2 3), or see b) Part | ction | |
| Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures rt III-B Complete if the organization is exempt under section 501(c)(4), 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answanswered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts expenses for which the section 527(f) tax was paid). Current year Carryover from last year | s from the price section 50 wered "No of political | or year? 01(c)(5 " OR (| 2 3), or see b) Part | ction | |
| Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures rt III-B Complete if the organization is exempt under section 501(c)(4), 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answanswered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts expenses for which the section 527(f) tax was paid). Current year Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) or answered in section 162(e) or answer | s from the price section 50 wered "No of political | or year? 01(c)(5 " OR (| 2 3), or see b) Part | ction | |
| Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures and the organization is exempt under section 501(c)(4), 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answanswered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts expenses for which the section 527(f) tax was paid). Current year Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) of If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of | s from the price section 50 wered "No of political dues fithe excess | or year? 01(c)(5 " OR (| 2 3), or see b) Part | ction | |
| Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures rt III-B Complete if the organization is exempt under section 501(c)(4), 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answanswered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts expenses for which the section 527(f) tax was paid). a Current year Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) of If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditures (do not include amount on line 3, what portion or does the organization agree to carryover to the reasonable estimate of nondeductible lobbying does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditures (do not include amount or line 3, what portion or does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditures (do not include amount or line 3, what portion or does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditures (do not include amount or line 3, what portion or does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditures (do not include amount or line 3, what portion or does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditures (do not include amount or line 3, what portion or does the organization agree to carryover to the reasonable estimate of nondeductib | s from the price section 50 wered "No of political dues from the excessing and political section 1.5 were se | or year? 01(c)(5 " OR (| 2 3), or see b) Part | ction | 3, i: |
| Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures art III-B Complete if the organization is exempt under section 501(c)(4), 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answanswered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts expenses for which the section 527(f) tax was paid). Current year Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) of If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of | s from the price section 50 wered "No of political dues f the excess and and political section from the section of political section of | or year? 01(c)(5 " OR (| 2 3), or see b) Part | ction | |

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

►Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Inspection

Name of the organization

THE SEATTLE AQUARIUM SOCIETY

Employer identification number

91-1189249

| Pai | t I Organizations Maintaining Donor Advised organization answered "Yes" on Form 990, Part IV, line | | or Accounts. Complete if the |
|-----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------|
| | | (a) Donor advised funds | (b) Funds and other accounts |
| 1 | Total number at end of year | | |
| 2 | Aggregate value of contributions to (during year) | | |
| 3 | Aggregate value of grants from (during year) | | |
| 4 | Aggregate value at end of year | | |
| 5 | Did the organization inform all donors and donor advisors in w | _ | |
| | are the organization's property, subject to the organization's e | | |
| 6 | Did the organization inform all grantees, donors, and donor ac | dvisors in writing that grant funds can be | used only |
| | for charitable purposes and not for the benefit of the donor or | | |
| Da | impermissible private benefit? | | Yes No |
| Pai | | | Part IV, line 7. |
| 1 | Purpose(s) of conservation easements held by the organizatio | ` | |
| | Preservation of land for public use (for example, recreat | · — | f a historically important land area |
| | Protection of natural habitat | Preservation o | f a certified historic structure |
| | Preservation of open space | | |
| 2 | Complete lines 2a through 2d if the organization held a qualific | ed conservation contribution in the form | |
| | day of the tax year. | | Held at the End of the Tax Year |
| а | Total number of conservation easements | | |
| b | | | |
| | Number of conservation easements on a certified historic stru | | |
| d | Number of conservation easements included in (c) acquired at | * | 1 1 |
| _ | listed in the National Register | | |
| 3 | Number of conservation easements modified, transferred, rele | eased, extinguished, or terminated by the | e organization during the tax |
| | year | and the first of the section of the | |
| 4 | Number of states where property subject to conservation ease | • | |
| 5 | Does the organization have a written policy regarding the periodic state of the company of the c | | |
| 6 | violations, and enforcement of the conservation easements it Staff and volunteer hours devoted to monitoring, inspecting, h | | |
| 6 | Starr and volunteer mours devoted to morntoning, inspecting, i | landing of violations, and emorcing cons | servation easements during the year |
| 7 | Amount of expenses incurred in monitoring, inspecting, handl | ing of violations, and enforcing conserva | ation easements during the year |
| • | \$ \$ | ing of violations, and emorcing conserva | tion easements during the year |
| 8 | Does each conservation easement reported on line 2(d) above | e satisfy the requirements of section 170 | (b)(4)(B)(i) |
| Ü | and section 170(h)(4)(B)(ii)? | - | |
| 9 | In Part XIII, describe how the organization reports conservatio | | |
| 3 | balance sheet, and include, if applicable, the text of the footnot | • | |
| | organization's accounting for conservation easements. | ote to the organization a imaneial statem | one that describes the |
| Pai | t III Organizations Maintaining Collections of | Art, Historical Treasures, or Ot | ther Similar Assets. |
| | Complete if the organization answered "Yes" on Form | | |
| 1a | If the organization elected, as permitted under FASB ASC 958 | | and balance sheet works |
| | of art, historical treasures, or other similar assets held for publ | , , | |
| | service, provide in Part XIII the text of the footnote to its finance | , | • |
| b | If the organization elected, as permitted under FASB ASC 958 | | |
| | art, historical treasures, or other similar assets held for public | • | |
| | provide the following amounts relating to these items: | ,, | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |
| | (i) Revenue included on Form 990, Part VIII, line 1 | | > \$ |
| | | | L A |
| 2 | If the organization received or held works of art, historical trea | | |
| _ | the following amounts required to be reported under FASB AS | | |
| а | Revenue included on Form 990, Part VIII, line 1 | _ | > \$ |
| | Assets included in Form 990, Part X | | |

| | dale B (1 61111 666) 262 1 | AQUARIUM SOCIE | | acuras ar Otha | 91-118 | | | age ² |
|--------|-----------------------------------------------------------------------------------|---------------------------------------|---------------------------|-------------------------|------------------------|------------|-----------------|------------------|
| 3 | t III Organizations Maintaining C Using the organization's acquisition, accession | | | | | (contin | nued) | |
| 3 | collection items (check all that apply): | on, and other records | s, check any of the f | ollowing that make s | significant use of its | | | |
| а | X Public exhibition | d | Loan or excl | nange program | | | | |
| b | Scholarly research | е | | 0 1 0 | | | | |
| С | Preservation for future generations | | | | | | | |
| 4 | | | | | | | | |
| 5 | During the year, did the organization solicit or | r receive donations o | f art, historical treas | ures, or other simila | r assets | _ | | _ |
| | to be sold to raise funds rather than to be ma | | | | | Yes | Х | No |
| Pai | t IV Escrow and Custodial Arrang | | te if the organization | n answered "Yes" or | n Form 990, Part IV, | line 9, or | | |
| | reported an amount on Form 990, Par | | | | | | | |
| 1a | Is the organization an agent, trustee, custodia | | | | | ٦ | | 1 |
| | on Form 990, Part X? | | | | L | Yes | | No |
| b | If "Yes," explain the arrangement in Part XIII a | and complete the foll | owing table: | | | Amoun | + | |
| _ | Paginning halange | | | | 10 | Amoun | | |
| c d | Additions during the year | | | | | | | |
| u a | Additions during the year Distributions during the year | | | | | | | |
| f | Ending balance | | | | 16 | | | |
| | Did the organization include an amount on Fo | | | | | Yes | | No |
| | If "Yes," explain the arrangement in Part XIII. | | | | • | | | j |
| Pai | | | | | | | | |
| | | (a) Current year | (b) Prior year | (c) Two years back | (d) Three years back | (e) Four | years t | back |
| 1a | Beginning of year balance | 50,151. | 25,002. | | | | | |
| b | Contributions | | 25,000. | 25,000. | | | | |
| С | Net investment earnings, gains, and losses | 118. | 149. | 2. | | | | |
| d | Grants or scholarships | | | | | | | |
| е | Other expenditures for facilities | | | | | | | |
| | and programs | | | | | | | |
| f | Administrative expenses | E0 260 | E0 1E1 | 25 002 | | | | |
| g | End of year balance | 50,269. | 50,151. | 25,002. | | | | |
| 2 | Provide the estimated percentage of the curr | ent year end balance .0000 | (line 1g, column (a) % |) neid as: | | | | |
| a b | Board designated or quasi-endowment Permanent endowment 100 | % | _% | | | | | |
| C | Term endowment .0000 | | | | | | | |
| · | The percentages on lines 2a, 2b, and 2c shou | | | | | | | |
| За | Are there endowment funds not in the posses | • | tion that are held an | d administered for t | he organization | | | |
| ou | by: | solon of the organizat | non that are note an | a darriiriistorea for t | no organization | | Yes | No |
| | (i) Unrelated organizations | | | | | 3a(i) | $\overline{}$ | Х |
| | (ii) Related organizations | | | | | 3a(ii) | $\neg \uparrow$ | Х |
| b | If "Yes" on line 3a(ii), are the related organiza | | | | | | $\neg \uparrow$ | |
| 4 | Describe in Part XIII the intended uses of the | · · · · · · · · · · · · · · · · · · · | | | | | | |
| Pai | t VI Land, Buildings, and Equipm | | | | | | | |
| | Complete if the organization answered | d "Yes" on Form 990, | Part IV, line 11a. S | ee Form 990, Part X | , line 10. | | | |

| Description of property | (a) Cost or other basis (investment) | (b) Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
|-------------------------------------------------------|--------------------------------------|---------------------------------|------------------------------|----------------|
| 1a Land | | | | |
| b Buildings | | | | |
| c Leasehold improvements | | 3,142,342. | 1,499,581. | 1,642,761. |
| d Equipment | | 2,229,453. | 1,901,824. | 327,629. |
| e Other | | 26,164,308. | 72,190. | 26,092,118. |
| Total, Add lines 1a through 1e. (Column (d) must equa | I Form 990 Part Y colun | an (P) line 10c) | • | 28,062,508. |

Schedule D (Form 990) 2021

| Schedule D (Form 990) 2021 THE SEATTLE AQUAR | IUM SUCIETY | 9 | 1-1189249 Page |
|---------------------------------------------------------------------------------------------------------------------|-------------------------------|-----------------------------------------------|------------------------|
| Part VII Investments - Other Securities. | - Farma 000 Bart IV lisa | 44b Occ Farm 000 Part V Free 40 | |
| Complete if the organization answered "Yes" o (a) Description of security or category (including name of security) | n Form 990, Part IV, line | (c) Method of valuation: Cost or en | d-of-vear market value |
| (1) Financial derivatives | (b) Book value | (c) Method of Valuation. Cost of off | a or year market value |
| (2) Closely held equity interests | | | |
| (3) Other | | | |
| (A) | | | |
| (B) | | | |
| (C) | | | |
| (D) | | | |
| (E) | | | |
| (F) | | | |
| (G) | | | |
| (H) | | | |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) | | | |
| Part VIII Investments - Program Related. | | | |
| Complete if the organization answered "Yes" or | n Form 990, Part IV, line | | |
| (a) Description of investment | (b) Book value | (c) Method of valuation: Cost or en | d-of-year market value |
| (1) | | | |
| (2) | | | |
| (3) | | | |
| (4) | | | |
| (5) | | | |
| (6) | | | |
| (7) | | | |
| (8) | | | |
| (9) | | | |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) | | | |
| Part IX Other Assets. | | | |
| Complete if the organization answered "Yes" o | | e 11d. See Form 990, Part X, line 15. | 1 (1) 5 |
| | Description | | (b) Book value |
| (1) | | | |
| (2) | | | |
| (3) | | | |
| (4) | | | |
| (5) | | | |
| (6) | | | |
| <u>(7)</u> | | | |
| (8) | | | |
| (9) | 45 \ | | |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line Part X Other Liabilities. | 15.) | ······ | <u> </u> |
| Complete if the organization answered "Yes" o | n Form 990 Part IV line | e 11e or 11f See Form 990 Part X line 25 | • |
| (a) Description of liability | 111 0111 000, 1 411 14, 11110 | 5 110 01 111. 000 1 0111 000, 1 at 7, 1110 20 | (b) Book value |
| (1) Federal income taxes | | | (b) Book value |
| (2) LEASE INCENTIVE LIABILITY | | | 519,886. |
| (3) | | | 313,000, |
| (4) | | | |
| | | | |
| (6) | | | |
| (7) | | | |
| (8) | | | |
| (9) | | | |
| Total. (Column (b) must equal Form 990 Part X col. (B) line | 25.1 | • | 519,886. |

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

| Sche | edule D (Form 990) 2021 THE SEATTLE AQUARIUM SOCIETY | | | 91-118 | 9249 Page 4 |
|--------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|----------------|----------------|--------------------|
| Pai | t XI Reconciliation of Revenue per Audited Financial Stater | | evenue per Re | eturn. | |
| | Complete if the organization answered "Yes" on Form 990, Part IV, line 1 | 2a. | | | |
| 1 | | | | 1 | 40,279,174. |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12: | 1 . 1 | | | |
| a | Net unrealized gains (losses) on investments | | 20.000 | - | |
| b | Donated services and use of facilities | | 20,000. | - | |
| С. | Recoveries of prior year grants | | -60,968. | - | |
| d | | | , | | -40,968. |
| e | • | | | 2e 3 | 40,320,142. |
| 3 | Subtract line 2e from line 1 Amounts included on Form 990, Part VIII, line 12, but not on line 1: | | | 3 | 40,320,142. |
| 4 | | 40 | | | |
| a b | | | -166,750. | - | |
| | | | , | 4c | -166,750. |
| 5 | Add lines 4a and 4b Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) | | | 5 | 40,153,392. |
| | rt XII Reconciliation of Expenses per Audited Financial State | ments With I | Expenses per l | | |
| | Complete if the organization answered "Yes" on Form 990, Part IV, line 1 | | | | |
| 1 | Total expenses and losses per audited financial statements | | | 1 | 17,938,280. |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25: | | | | |
| а | Donated services and use of facilities | 2a | 20,000. | | |
| b | - | l I | | | |
| С | | | | | |
| d | | | 166,750. | | |
| е | Add lines 2a through 2d | | | 2e | 186,750. |
| 3 | Subtract line 2e from line 1 | | | 3 | 17,751,530. |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1: | | | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | | | |
| b | Other (Describe in Part XIII.) | 4b | 60,968. | | |
| С | Add lines 4a and 4b | | | 4c | 60,968. |
| | Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) | | | 5 | 17,812,498. |
| | rt XIII Supplemental Information. | | | | |
| | ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; P 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any a | | | 1; Part X, lin | ie 2; Part XI, |
| imes | 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any a | additional informa | ation. | | |
| | | | | | |
| PART | PIII, LINE 4: | | | | |
| | | | | | |
| A DO | NOR GAVE US SEVERAL STATUES OF SEA LIFE. WE REFER TO THEM | AS | | | |
| _ | | | | | |
| "SEN | TINELS OF THE SEA." THEY ENHANCE THE EXHIBITS AT PIER 60, | AND WERE | | | |
| | | | | | |
| INST | CALLED AS PART OF THE RENOVATION TO THE HARBOR SEAL AND NORT | HERN FUR | | | |
| CENT | ADDAC | | | | |
| SEAL | a AREAS. | | | | |
| | | | | | |
| | | | | | |
| PART | V, LINE 4: | | | | |
| | • | | | | |
| THE | DONOR HAS REQUESTED THAT INVESTMENT RETURNS FOR THIS ENDOWM | ENT, | | | |
| | | | | | |
| STAF | RTING AFTER THE \$100,000 PLEDGE IS FULFILLED, BE USED TO SUP | PORT THE | | | |
| | | | | | |
| FISH | H AND INVERTEBRATE TEAM, PARTICULARLY REGARDING THEIR WORK W | ITH THE | | | |
| | | | | | |
| TOUC | CH TANKS IN THE AQUARIUM, WHERE GUESTS CAN EXPERIENCE MARINE | CREATURES | | | |

Schedule D (Form 990) 2021

IN THEIR OWN ENVIRONMENT.

SCHEDULE F (Form 990)

Department of the Treasury

Internal Revenue Service

Statement of Activities Outside the United States

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

➤ Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

2021
Open to Public Inspection

Name of the organization

Employer identification number

THE SEATTLE AQUARIUM SOCIETY 91-1189249 General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 14b. 1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, X Yes the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States. 3 Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.) (a) Region (b) Number of (e) If activity listed in (d) (c) Number of (d) Activities conducted in the region (f) Total employees, agents, and expenditures offices (by type) (such as, fundraising, prois a program service, for and in the region gram services, investments, grants to describe specific type independent investments contractors recipients located in the region) of service(s) in the region in the region in the region EAST ASIA AND THE PACIFIC 0 GRANTMAKING N/A 138,124. 0 0 138,124. 3 a Subtotal **b** Total from continuation 0 0 sheets to Part I Totals (add lines 3a

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2021

138,124.

and 3b)

Part II

| Grants and Other Assistance to Organizations or Entities Outside the United States. | Complete if the organization answered ' | 'Yes" on Form 990, Part IV, line 15, for any |
|----------------------------------------------------------------------------------------------|-----------------------------------------|----------------------------------------------|
| recipient who received more than \$5,000. Part II can be duplicated if additional space is n | eeded. | |

| 1 (a) | Name of organization | (b) IRS code section and EIN (if applicable) | | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of noncash assistance | (h) Description of noncash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
|----------|-----------------------|-----------------------------------------------------|----------------------------|---------------------------------|--------------------------|---------------------------------|----------------------------------|---------------------------------------|-------------------------------------------------------------|
| | | | | | | | | | |
| | | | EAST ASIA AND THE | | | | | | |
| | | | PACIFIC | ACIDIFICATION | 138,124. | СНЕСК | 0. | | |
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| | | | | | | | | | |
| 2 | Enter total number of | recipient organization | ns listed above that are r | ecognized as charities by the f | oreign country, r | recognized as a tax | | | |
| | exempt 501(c)(3) orga | nization by the IRS, o | or for which the grantee | or counsel has provided a secti | on 501(c)(3) equ | iivalency letter | • | | 0 |

3 Enter total number of other organizations or entities

THE SEATTLE AQUARIUM SOCIETY

| | | | ites. Complete i | f the organization answered "Yes" | on Form 990, Part | IV, line 16. | |
|---------------------------------|------------|--------------------------|--------------------------|-----------------------------------|----------------------------------|---------------------------------------|----------------------------------------------------------------|
| Part III can be duplicated if a | (b) Region | (c) Number of recipients | (d) Amount of cash grant | (e) Manner of cash disbursement | (f) Amount of noncash assistance | (g) Description of noncash assistance | (h) Method of valuation (book, FMV, appraisal, other) |
| | | | | | | | |
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Schedule F (Form 990) 2021 Part IV Foreign Forms

| 1 | Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926) | Yes | X No |
|---|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|------|
| 2 | Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990) | Yes | X No |
| 3 | Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471) | Yes | X No |
| 4 | Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621) | Yes | X No |
| 5 | Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865) | Yes | X No |
| 6 | Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990) | Yes | X No |

Schedule F (Form 990) 2021

132075 12-20-21 Schedule F (Form 990) 2021

SCHEDULE G (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

THE SEATTLE AQUARIUM SOCIETY

Employer identification number

91-1189249

Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not Part I required to complete this part. 1 Indicate whether the organization raised funds through any of the following activities. Check all that apply. e X Solicitation of non-government grants X Mail solicitations Internet and email solicitations f X Solicitation of government grants b Phone solicitations g X Special fundraising events С In-person solicitations 2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or X Yes key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? No b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (iii) Did fundraiser have custody or control of contributions? (v) Amount paid (vi) Amount paid (i) Name and address of individual (iv) Gross receipts to (or retained by) (ii) Activity to (or retained by) fundraiser or entity (fundraiser) from activity organization listed in col. (i) CAMPBELL & COMPANY - 1200 6TH CAPITAL CAMPAIGN Yes No AVENUE, SUITE 600, SEATTLE CONSULTING Х 13,442,581 144,300 13,298,281. ALTRUIST PARTNERS - 1435 36TH AVENUE, SEATTLE, WA 98122 GRANTWRITING Х 0 11,138 -11,138.

| 01 110 | crising. | | | |
|--------|----------|--|--|--|
| WA | | | | |
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3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration

13,442,581.

13,287,143.

155,438.

Total

| | | | E AQUARIUM SOCIETY | | | | | -1189249 Page 2 |
|-----------------|-------|--------------------------------------------------|--------------------------|--------|--------------------------------------------|----------|---------------------------------------|---------------------------|
| Pa | ırt l | | | | | | | |
| | | of fundraising event contributions and gro | oss income on Form 990- | -EZ, I | nes 1 and 6b. List | event | ts with gross receip | ts greater than \$5,000. |
| | | | (a) Event #1 | | (b) Event #2 | | (c) Other events | (d) Total events |
| | | | | | | | NONE | (add col. (a) through |
| | | | SEACHANGE | | | | | col. (c)) |
| Φ | | | (event type) | | (event type) | | (total number) | (-)/ |
| eun | | | | | | | | |
| Revenue | 1 | Gross receipts | 459,276. | | | _ | | 459,276 |
| | | | | | | | | |
| | 2 | Less: Contributions | 459,276. | | | - | | 459,276 |
| | | 0 | | | | | | |
| | 3 | Gross income (line 1 minus line 2) | | | | | | |
| | 4 | Cach prizes | | | | | | |
| | 4 | Cash prizes | | | | | | |
| | 5 | Noncash prizes | | | | | | |
| S | " | Noncasii prizes | | | | | | |
| ense | 6 | Rent/facility costs | | | | | | |
| Direct Expenses | | | | | | | | |
| ct E | 7 | Food and beverages | | | | | | |
| Öire | | | | | | | | |
| _ | 8 | Entertainment | | | | | | |
| | 9 | Other direct expenses | | | | | | 62,956 |
| | 10 | Direct expense summary. Add lines 4 through | | | | | > | 62,956 |
| _ | | Net income summary. Subtract line 10 from li | • | | | | | -62,956 |
| Pa | ırt I | | answered "Yes" on Form | 1 990, | Part IV, line 19, or | repo | rted more than | |
| | | \$15,000 on Form 990-EZ, line 6a. | T | 1 | | | | T |
| ē | | | (a) Bingo | |) Pull tabs/instant o/progressive bingo | | c) Other gaming | (d) Total gaming (add |
| Revenue | | | | שַוווע | b/progressive billigo | \vdash | | col. (a) through col. (c) |
| Вè | _ | 0 | | | | | | |
| _ | 1 | Gross revenue | | | | | | |
| | 2 | Cash prizes | | | | | | |
| ses | _ | | | | | | | |
| Expenses | 3 | Noncash prizes | | | | | | |
| Ë | | | | | | | | |
| rect | 4 | Rent/facility costs | | | | | | |
| Dire | | | | | | | | |
| | 5 | Other direct expenses | | | | | | |
| | | | Yes % | | Yes % | | Yes % | |
| | 6 | Volunteer labor | No | | No | | No | |
| | | | | | | | | |
| | 7 | Direct expense summary. Add lines 2 through | n 5 in column (d) | | | | > | |
| | | | | | | | _ | |
| | 8 | Net gaming income summary. Subtract line 7 | from line 1, column (a) | | <u></u> | | ····· | |
| 9 | Fn: | ter the state(s) in which the organization condu | icts gaming activities: | | | | | |
| | | the organization licensed to conduct gaming ac | - | states | 27 | | | Yes No |
| | | No," explain: | | olulo | · | | | |
| | | | | | | | | |
| | _ | | | | | | | |
| 10a | We | ere any of the organization's gaming licenses re | evoked, suspended, or te | rmina | ated during the tax | year? | · · · · · · · · · · · · · · · · · · · | Yes No |
| b | lf " | Yes," explain: | | | | | | |
| | _ | | | | | | | |
| | _ | | | | | | | |

| Sch | nedule G (Form 990) 2021 THE SEATTLE AQUARIUM SOCIETY 91-1 | 118924 | 9 | Page 3 |
|-------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|-------|----------|
| | Does the organization conduct gaming activities with nonmembers? | | Yes | ☐ No |
| | Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed to administer charitable gaming? | | Yes | ☐ No |
| 13 | Indicate the percentage of gaming activity conducted in: | | | |
| | a The organization's facility | 13a | | % |
| | An outside facility | 13b | | % |
| 14 | Enter the name and address of the person who prepares the organization's gaming/special events books and records: | | | |
| | Name | | | |
| | Address | | | |
| 15a | a Does the organization have a contract with a third party from whom the organization receives gaming revenue? | | Yes | ☐ No |
| k | o If "Yes," enter the amount of gaming revenue received by the organization > \$ and the amount | | | |
| | of gaming revenue retained by the third party ▶\$ | | | |
| C | c If "Yes," enter name and address of the third party: | | | |
| | Name | | | |
| | Address | | | |
| 16 | Gaming manager information: | | | |
| | Name | | | |
| | Gaming manager compensation > \$ | | | |
| | Description of services provided | | | |
| | | | | |
| | Director/officer Employee Independent contractor | | | |
| 17 | Mandatory distributions: | | | |
| | a Is the organization required under state law to make charitable distributions from the gaming proceeds to | | | |
| | retain the state gaming license? | | Yes | ☐ No |
| k | Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the | | | |
| | organization's own exempt activities during the tax year 🕨 \$ | | | |
| Pa | Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Pa 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions. | ırt III, lin | es 9, | 9b, 10b, |
| SCH | IEDULE G, PART I, LINE 2B, LIST OF TEN HIGHEST PAID FUNDRAISERS: | | | |
| | | | | |
| / T \ | NAME OF FINIDATORD, CAMPRET C. COMPANY | | | |
| | NAME OF FUNDRAISER: CAMPBELL & COMPANY | | | |
| (I) | ADDRESS OF FUNDRAISER: 1200 6TH AVENUE, SUITE 600, SEATTLE, WA 98101 | | | |
| | | | | |
| | | | | |
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132083 10-21-21 Schedule G (Form 990) 2021

| Schedule G | (Form 990) Supplemental Infor | THE SEATTLE AQUARIO | JM SOCIETY | 91-1189249 | Page 4 |
|------------|----------------------------------|---------------------|------------|------------|--------|
| Part IV | Supplemental Infor | mation (continued) | | | |
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SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

2021
Open to Public Inspection

| Name of the organization | OUADIUM GOGIE | 77.7 | | | | | Employer identification number 91-1189249 |
|----------------------------------------------------------------------------------------------------------------------------------|---------------------|------------------------------------|--------------------------|----------------------------------|----------------------------------------------------------------|---------------------------------------|-------------------------------------------|
| Part I General Information on Grants a | QUARIUM SOCIET | .'Y | | | | | 91-1189249 |
| Does the organization maintain records criteria used to award the grants or assi Describe in Part IV the organization's pro- | to substantiate the | | | | for the grants or assis | | |
| Part II Grants and Other Assistance to recipient that received more than | | | | | anization answered "Y | es" on Form 990, Part | IV, line 21, for any |
| 1 (a) Name and address of organization or government | (b) EIN | (c) IRC section (if applicable) | (d) Amount of cash grant | (e) Amount of noncash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of noncash assistance | (h) Purpose of grant or assistance |
| SEADOC SOCIETY | | | | | | | |
| 942 DEER HARBOR ROAD EASTSOUND, WA 98245 | 94-6036494 | 501(C)(3) | 12,720. | 0. | | | SUPPORT SALMON RECOVERY PHOTO JOURNALISM |
| · | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| 2 Enter total number of section 501(c)(3) a 3 Enter total number of other organization | - | | | | | | 1. 0. |

| (b) Number of recipients | (c) Amount of cash grant | (d) Amount of non- cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of noncash assistance |
|--------------------------|--------------------------|----------------------------------------------|--------------------------------------------------------------------|-----------------------------------------------------------------------------------------|
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| roquired in Part Llin | o 2: Part III. colum | a (b): and any other ac | Iditional information | L |
| required in rait i, iiir | e z, r art III, colum | ir (b), and any other ac | ditional information. | |
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| | required in Part I, lin | required in Part I, line 2; Part III, column | required in Part I, line 2; Part III, column (b); and any other ac | required in Part I, line 2; Part III, column (b); and any other additional information. |

SCHEDULE J (Form 990)

Department of the Treasury

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

Open to Public

OMB No. 1545-0047

Internal Revenue Service Name of the organization

► Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection
Employer identification number

THE SEATTLE AQUARIUM SOCIETY 91-1189249

Part I Questions Regarding Compensation

| | | | Yes | No |
|------------|------------------------------------------------------------------------------------------------------------------------|----|-----|----|
| 1 a | Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, | | | |
| | Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. | | | |
| | First-class or charter travel Housing allowance or residence for personal use | | | |
| | Travel for companions Payments for business use of personal residence | | | |
| | Tax indemnification and gross-up payments X Health or social club dues or initiation fees | | | |
| | Discretionary spending account Personal services (such as maid, chauffeur, chef) | | | |
| | | | | |
| b | If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or | | | |
| | reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain | 1b | Х | |
| 2 | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, | | | |
| | trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a? | 2 | Х | |
| | | | | |
| 3 | Indicate which, if any, of the following the organization used to establish the compensation of the organization's | | | |
| | CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to | | | |
| | establish compensation of the CEO/Executive Director, but explain in Part III. | | | |
| | X Compensation committee Written employment contract | | | |
| | X Independent compensation consultant X Compensation survey or study | | | |
| | Form 990 of other organizations X Approval by the board or compensation committee | | | |
| | | | | |
| 4 | During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing | | | |
| | organization or a related organization: | | | |
| а | Receive a severance payment or change-of-control payment? | 4a | | х |
| b | Participate in or receive payment from a supplemental nonqualified retirement plan? | 4b | | Х |
| | Participate in or receive payment from an equity-based compensation arrangement? | 4c | | Х |
| | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. | | | |
| | | | | |
| | Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. | | | |
| 5 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | | | |
| | contingent on the revenues of: | | | |
| а | The organization? | 5a | | Х |
| | Any related organization? | 5b | | Х |
| | If "Yes" on line 5a or 5b, describe in Part III. | | | |
| 6 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | | | |
| | contingent on the net earnings of: | | | |
| а | The organization? | 6a | | Х |
| | Any related organization? | 6b | | Х |
| | If "Yes" on line 6a or 6b, describe in Part III. | | | |
| 7 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments | | | |
| | not described on lines 5 and 6? If "Yes," describe in Part III | 7 | | Х |
| 8 | Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the | | | |
| | initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III | 8 | | Х |
| 9 | If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in | | | |
| | Regulations section 53.4958-6(c)? | 9 | | |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2021

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| | | (B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation | | | (C) Retirement and other deferred benefits | | (E) Total of columns (B)(i)-(D) | (F) Compensation in column (B) | |
|--------------------------------------|------|--------------------------------------------------------------------|-------------------------------------|-------------------------------------|--------------------------------------------|--------|------------------------------------|-------------------------------------------|--|
| (A) Name and Title | | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | compensation | | | reported as deferred on prior Form 990 | |
| (1) ROBERT W. DAVIDSON | (i) | 333,956. | 4,000. | 0. | 6,904. | 1,495. | 346,355. | 0. | |
| | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. | |
| (2) BRADLEY RUTHERFORD | (i) | 213,019. | 4,000. | 0. | 5,781. | 1,495. | 224,295. | 0. | |
| | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. | |
| (3) RICHARD A. JOHNSON | (i) | 183,491. | 4,000. | 0. | 4,269. | 1,495. | 193,255. | 0. | |
| DIRECTOR OF FINANCE & ADMINISTRATION | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. | |
| (4) RACHAEL L. WEAKLAND | (i) | 174,656. | 4,000. | 0. | 4,629. | 1,495. | 184,780. | 0. | |
| | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. | |
| (5) GRANT ABEL | (i) | 153,003. | 4,000. | 0. | 3,512. | 1,495. | 162,010. | 0. | |
| | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. | |
| | (i) | | | | | | | | |
| | (ii) | | | | | | | | |
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| | (ii) | | | | | | | | |
| | (i) | | | | | | | | |
| | (ii) | | | | | | | | |

| Part III Supplemental Information |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information. |
| PART I, LINE 1A: |
| COMMUNITY SERVICE ORGANIZATION DUES INCLUDED IN WAGES FOR 2021. |
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SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

➤ Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization THE SEATTLE AQUARIUM SOCIETY Employer identification number 91-1189249

| Pa | rt I Types of Property | | | | | | | |
|-----|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------|--------------------------------------------------|---------------------------------------------------------------------------|-----------------------------------------|----------|-----|----------|
| | | (a) Check if applicable | (b) Number of contributions or items contributed | (c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g | (d) Method of de noncash contribu | etermin | • | s |
| 1 | Art - Works of art | | | , , , | | | | |
| 2 | Art - Historical treasures | | | | | | | |
| 3 | Art - Fractional interests | | | | | | | |
| 4 | Books and publications | | | | | | | |
| 5 | Clothing and household goods | | | | | | | |
| 6 | Cars and other vehicles | | | | | | | |
| 7 | Boats and planes | | | | | | | |
| 8 | Intellectual property | | | | | | | |
| 9 | Securities - Publicly traded | X | 23 | 1 230 135 | MARKET QUOTATION | S | | |
| 10 | Securities - Closely held stock | | | 2,200,200. | | | | |
| 11 | Securities - Closely field stock Securities - Partnership, LLC, or | | | | | | | |
| ••• | | | | | | | | |
| 12 | | | | | | | | |
| 13 | Qualified conservation contribution - | | | | | | | |
| 13 | | | | | | | | |
| 14 | Qualified conservation contribution - Other | | | | | | | |
| 15 | | | | | | | | |
| 16 | *************************************** | | | | | | | |
| 17 | Real estate - Commercial | | | | | | | |
| 18 | Real estate - Other | | | | | | | |
| 19 | Collectibles | | | | | | | |
| 20 | Food inventory | X | 13 | 1 512 | COST/SELLING PRI | CE | | |
| 21 | Drugs and medical supplies | | 13 | 1,312. | CODITION THE | | | |
| | Taxidermy | | | | | | | |
| 22 | Historical artifacts | | | | | | | |
| 23 | Scientific specimens | | | | | | | |
| 24 | Archeological artifacts Other | x | 2 | 9 400 | COST/SELLING PRI | CE | | |
| 25 | / | | | 5,400. | COSI/SEDDING IKI | CE | | |
| 26 | Other () | | | | | | | |
| 27 | Other () | | | | | | | |
| 28 | Other () | | | | | | | |
| 29 | Number of Forms 8283 received by the organic | | | | | | 0 | |
| | for which the organization completed Form 82 | 83, Part V, L | onee Acknowledg | ement 29 | | | | - Na |
| 20- | During the year did the exceptantian receive by | . contributio | n anu nranastu ran | arted in Dort Llines 1 through | b 00 that it | | Yes | No |
| 30a | During the year, did the organization receive by | - | * | · · · · · · · · · · · · · · · · · · · | | | | |
| | must hold for at least three years from the date | | ŕ | • | | 20- | | х |
| | exempt purposes for the entire holding period' | <i>(</i> | | | | 30a | | A |
| b | , | action that re | auiros tha ravious | of any nanotandard contribut | iono? | 04 | v | |
| 31 | Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions? 31 X Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash | | | | | \vdash | | |
| 32a | | | • | , , | | 00. | | x |
| | | | | | | 32a | | \vdash |
| | If "Yes," describe in Part II. | | o tumo of many | , for which column (-) is -! | olro d | | | |
| 33 | If the organization didn't report an amount in codescribe in Part II. | olullili (C) fol | a type of property | non which column (a) is chec | skeu, | | | |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule M (Form 990) 2021

SCHEDULE 0 (Form 990)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047 Inspection

Department of the Treasury Internal Revenue Service Name of the organization

THE SEATTLE AQUARIUM SOCIETY

Employer identification number 91-1189249

| FORM 990, PART I, LINE 6: |
|-------------------------------------------------------------------------|
| VOLUNTEERS ASSISTED STAFF MEMBERS WITH ANIMAL HUSBANDRY AND EXHIBIT |
| MAINTENANCE TASKS, PUBLIC EDUCATION THROUGH INTERPRETATION IN EXHIBITS, |
| EVENT SET-UP AND TAKE-DOWN, CLERICAL TASKS AND PUBLIC OUTREACH |
| PROGRAMS. THE ORGANIZATION KEEPS TRACK OF THE NUMBER OF VOLUNTEERS, |
| HOURS SERVED AND OTHER STATISTICAL INFORMATION BY USING A VOLUNTEER |
| PROGRAM MANAGEMENT DATABASE. |
| |
| FORM 990, PART III, LINE 4A, DESCRIPTION OF PROGRAM SERVICE: |
| THE SEATTLE AQUARIUM IS THE NINTH-LARGEST AQUARIUM IN THE US BASED ON |
| ATTENDANCE. DURING 2021 WE GRADUALLY INCREASED ATTENDANCE OVER THE |
| PRIOR YEAR AND HOSTED 565,349 VISITORS TO OUR FACILITY WHILE RECOVERING |
| FROM THE COVID-19 PANDEMIC. WE CONTINUED TO DISTRIBUTE FREE TICKETS |
| THROUGH OUR CONNECTIONS PROGRAM. THESE TICKETS GO TO MORE THAN 300 |
| PARTNER AGENCIES SERVING LOW-INCOME FAMILIES, COMMUNITIES OF COLOR, |
| IMMIGRANT AND REFUGEE COMMUNITIES, PEOPLE WITH DISABILITIES, FAMILIES |
| AND INDIVIDUALS EXPERIENCING HOMELESSNESS. A TOTAL OF 48,720 FREE |
| TICKETS WERE DISTRIBUTED THROUGH THESE PROGRAMS. |
| |
| THE SEATTLE AQUARIUM IS THE HEART OF THE SEATTLE WATERFRONT AND A |
| DESTINATION FOR RESIDENTS, SCHOOL GROUPS, COMMUNITY GROUPS AND TOURING |
| VISITORS ALIKE. WE SERVE OUR COMMUNITY THROUGH A VARIETY OF CHANNELS, |
| INCLUDING EDUCATION PROGRAMS, VISITOR ENGAGEMENT, CONSERVATION PROJECTS |
| AND RESEARCH INITIATIVES. AS AN INFORMAL SCIENCE EDUCATION CENTER, WE |
| ARE ON THE LEADING EDGE OF CREATING SCIENTIFICALLY LITERATE AND |
| INFORMED CITIZENS. WE BELIEVE CONSERVATION OF THE MARINE ENVIRONMENT |

| Name of the organization | Employer identification number |
|-------------------------------------------------------------------------|--------------------------------|
| THE SEATTLE AQUARIUM SOCIETY | 91-1189249 |
| RELIES UPON OUR VISITORS LEAVING US WITH A GREATER RESPECT AND | |
| KNOWLEDGE FOR THE OCEAN AND MARINE ANIMALS THAN THEY DID WHEN THEY | |
| FIRST ENTERED OUR DOORS. | |
| | |
| ASSOCIATION OF ZOOS AND AQUARIUMS (AZA) ACCREDITATION: THE SEATTLE | |
| AQUARIUM HAS BEEN ACCREDITED BY THE AZA SINCE 1979, WHICH MEANS THAT WE | |
| MEET THE HIGHEST STANDARDS FOR ANIMAL CARE AND WELFARE. IN 2017, THE | |
| SEATTLE AQUARIUM SUCCESSFULLY SUBMITTED ITS AZA ACCREDITATION RENEWAL, | |
| A PROCESS DONE EVERY FIVE YEARS, THAT REAFFIRMS THAT THE ORGANIZATION | |
| CONTINUES TO USE BEST PRACTICES THROUGH AN INDEPENDENT EVALUATION AND | |
| INSPECTION. | |
| | |
| CONSERVATION PROGRAMS & PARTNERSHIPS: IN 2021, WE FURTHERED OUR | |
| CONSERVATION WORK THAT INCLUDES RENEWED FOCUS ON THE SALISH SEA AND | |
| EXPANSION OF OUR CONSERVATION NARRATIVE TO INCLUDE THE CORAL TRIANGLE, | |
| THE MARINE BIODIVERSITY HOTSPOT LOCATED BETWEEN THE PHILIPPINES, | |
| INDONESIA AND THE SOLOMON ISLANDS, HAVING THESE ANCHORS ON EITHER SIDE | |
| OF THE PACIFIC PROVIDES US WITH AN OPPORTUNITY TO UNDERSTAND AND TELL | |
| THE STORY OF PUGET SOUND IN A CRITICAL GLOBAL CONTEXT. | |
| | |
| SPECIES RECOVERY: A NEW SPECIES RECOVERY PROGRAM WAS LAUNCHED IN 2021 | |
| TO RESTORE PINTO ABALONE POPULATIONS IN WASHINGTON IN PARTNERSHIP WITH | |
| THE PUGET SOUND RESTORATION FUND, THE WASHINGTON DEPARTMENT OF FISH & | |
| WILDLIFE AND OTHERS. THE PINTO ABALONE IS CULTURALLY IMPORTANT TO | |
| NATIVE AMERICAN AND INDIGENOUS PEOPLES, AND IS ECOLOGICALLY IMPORTANT | |
| IN MAINTAINING THE HEALTH OF KELP FOREST ECOSYSTEMS. THE AQUARIUM ALSO | |
| BEGAN PARTNERSHIPS IN A NEW PROJECT TO RESTORE ENDANGERED INDO-PACIFIC | |
| LEOPARD SHARKS HUNTED TO NEAR EXTINCTION IN THE CORAL TRIANGLE. | |
| | 0 - l l - l - 0 /F 000\ 000 |

Employer identification number Name of the organization THE SEATTLE AQUARIUM SOCIETY 91-1189249 ADVANCE CAMPUS EXPANSION: THE AQUARIUM CONTINUED THE CONSTRUCTION OF A NEW BUILDING, THE OCEAN PAVILION, FOCUSED ON THE MARINE ENVIRONMENT OF THE INDO-PACIFIC AND THE CORAL TRIANGLE. PROGRAMMING WILL HIGHLIGHT CONNECTIONS BETWEEN THE SALISH SEA AND THE INDO-PACIFIC SHARING A NARRATIVE OF BOTH GLOBAL AND LOCAL TOPICS IN OCEAN HEALTH. THE OCEAN PAVILION WILL EXPAND OUR ABILITY TO ACHEIVE OUR CONSERVATION MISSION. THE NEW BUILDING WILL ENABLE EXPANSION OF OUR SPECIES RECOVERY PROGRAM IN WHICH WE ARE REPOPULATING ENDANGERED SPECIES IN THE WILD. SUCH AS THE INDO-PACIFIC LEAOPARD SHARK IN INDONESIA AND THE PINTO ABALONE IN THE SALISH SEA. IN THE OCEAN PAVILION, WE WILL BE ABLE TO SHOW THE FULL COMPLEXITY OF A REEF ECOSYSTEM, FROM SMALL REEF FISH TO APEX PREDATORS SUCH AS REEF SHARKS AND RAYS, TO ILLUSTRATE THE FACT THAT BIODIVERSITY PLAYS A CRITICAL ROLE IN PROTECTING OCEAN HEALTH. WE ARE PARTICIPATING IN THE INTERNATIONAL FUTURE LIVING INSTITUTE'S LIVING BUILDING CHALLENGE. THIS GOES BEYOND LEED GOLD STANDARDS AND CHALLENGES US TO HAVE A NET-POSITIVE IMPACT ON OUR ENVIRONMENT. IF CERTIFIED, THE OCEAN PAVILION WILL BE THE FIRST LIVING BUILDING OWNED BY THE CITY OF SEATTLE. THE OCEAN PAVILION WILL ALSO BE THE FIRST LIVING BUILDING THAT IS AN AQUARIUM. IN THE NATION OPERATING 100-PERCENT FREE OF FOSSIL FUELS AND SUPPORTING OUR GOAL OF ZERO WASTE BY 2025. THE BUILDING'S SEAWATER WILL BE A 96-PERCENT CLOSED-LOOP SYSTEM MEANING THE OCEAN PAVILION WILL RETAIN ALMOST ALL OF THE SEAWATER IN ITS HABITATS HELPING TO CONSERVE WATER AND ENERGY. ITS HEATING, COOLING AND ANIMAL LIFE SUPPORT SYSTEMS WILL SHARE ENERGY AND RECOVER HEAT FROM ONE ANOTHER. WE ARE MAKING THOUGHTFUL CHOICES ABOUT MATERIALS TO AVOID THOSE THAT WILL HARM THE MARINE ENVIRONMENT. WE ARE IN THE MIDST OF A CAPITAL CAMPAIGN THAT WILL BRING THE STORY OF THE HUMAN-OCEAN CONNECTION ACROSS

| Name of the organization THE SEATTLE AQUARIUM SOCIETY | Employer identification number |
|-------------------------------------------------------------------------|--------------------------------|
| THE PACIFIC BASIN TO LIFE. OUR \$160 MILLION CAMPAIGN WILL PROVIDE FOR | |
| CONSTRUCTION OF THE OCEAN PAVILION AND AN ANIMAL CARE AND RESEARCH | |
| CENTER. | |
| <u></u> | |
| ANIMAL CARE AND RESEARCH: ANIMAL CARE AND STUDY OF THE SPECIES IN OUR | |
| CARE IS A FUNDAMENTAL COMPONENT OF THE SEATTLE AQUARIUM AND SUPPORTS | |
| THE VERY CORE OF OUR MISSION. OVER THE YEARS, OUR STAFF HAS ENGAGED IN | |
| A VARIETY OF PROJECTS BOTH INDEPENDENTLY AND THROUGH COLLABORATION WITH | |
| OTHER PEER ORGANIZATIONS, UNIVERSITIES OR RESEARCH ENTITIES. AS PART OF | |
| THAT WORK, WE HAVE UNDERTAKEN MANY LONG-TERM AND CONCURRENT PROJECTS | |
| DESIGNED TO EXPAND THE BODY OF KNOWLEDGE IN THE FIELDS OF MARINE | |
| BIOLOGY AND MARINE ECOLOGY FOR WILD AND AQUARIUM ANIMALS. YOUR GENERAL | |
| OPERATING GIFT ALLOWS US TO DEDICATE STAFF AND THEIR EXPERTISE TO THESE | |
| PROJECTS THAT ADVANCE THE KNOWLEDGE BASE FOR OUR FACILITY, INDUSTRY AND | |
| SCIENCE COMMUNITY. | |
| | |
| OTTER POPULATION STUDIES: OUR STAFF CONTINUED TO WORK WITH STATE AND | |
| FEDERAL AGENCY PARTNERS TO GATHER DATA FOR THE ANNUAL SURVEY OF SEA | |
| OTTERS ON THE WASHINGTON COAST. OUR STAFF ALSO WORKS ON A FEDERAL | |
| PROJECT MONITORING THE OTTER POPULATION GROWTH RATES BY PROVIDING | |
| GENETIC AND ENDOCRINE DATA FOR A STATISTICAL MODEL ANALYZING MANY | |
| VARIABLES LIKE DIET, WATERSHED INPUTS AND MARINE PRODUCTIVITY. DATA | |
| WILL PROVIDE CONTENT FOR IMPORTANT LONGITUDINAL STUDIES REGARDING SEA | |
| OTTER ECOLOGY. FOR MORE THAN 20 YEARS WE'VE PARTICIPATED IN THE ANNUAL | |
| SURVEY AND RECORDED OVER 1,800 WASHINGTON SEA OTTERS FROM GROUND | |
| SURVEYS. | |
| | |

<u>Schedule O (Form 990) 2021</u> Page **2**

| Schedule O (Form 990) 2021 | Page 2 |
|-------------------------------------------------------------------------|-------------------------------------------|
| Name of the organization THE SEATTLE AQUARIUM SOCIETY | Employer identification number 91-1189249 |
| WITH MONITORING HORMONE LEVELS OF ANIMALS IN OUR COLLECTION WITH A | |
| FOCUS ON FUR SEALS, SEA OTTERS AND SEABIRDS. HORMONE STUDIES ALLOW US | |
| TO MEASURE BIOLOGICAL RESPONSES TO NORMAL SITUATIONS WHILE IN OUR CARE, | |
| LIKE REPRODUCTION AND OTHER CHANGES IN LIFE STAGES. THIS RESEARCH WILL | |
| HELP BIOLOGISTS TO BETTER UNDERSTAND PHYSIOLOGY AND BIOLOGY. | |
| ANNUAL SURVEYS: AQUARIUM STAFF COORDINATE ANNUAL SURVEYS OF ROCKFISH | |
| AND GIANT PACIFIC OCTOPUSES IN PUGET SOUND AND OF CORAL REEF SYSTEMS OF | |
| THE NORTHWEST COAST OF THE ISLAND OF HAWAII. WORKING WITH STATE | |
| RESOURCES DEPARTMENTS AND UNIVERSITIES IN HAWAII, WE COLLECT DATA ON | |
| SPECIES PRESENCE AND ABUNDANCE PLUS CAPTURE IMAGES OF THE CORAL REEF | |
| FROM YEAR TO YEAR. THE COLLECTED DATA PROVIDES A BASELINE THAT ALLOWS | |
| SCIENTISTS TO ASSESS TRENDS AND SPECIES STABILITY OR LOOK FOR DATA GAPS | |
| TO ADDRESS IN THE FUTURE. | |
| | |
| EDUCATION & ENGAGEMENT: THE SEATTLE AQUARIUM OFFERS INFORMAL SCIENCE | |
| EDUCATION FOR CHILDREN AND ADULTS OF ALL AGES. OUR ONGOING PROGRAMS | |
| CONTINUE TO DRAW CROWDS AND GARNER ENTHUSIASM FOR OCEAN CONSERVATION | |
| FROM PARTICIPANTS. ALL OF OUR PROGRAMS, WHETHER INSIDE OR OUTSIDE THE | |
| AQUARIUM, ARE DESIGNED TO ENGAGE CHILDREN AND TEENS, AND ADULTS, IN | |
| ACTIONS THAT PROMOTE OCEAN HEALTH. | |
| | |
| THE COMMUNITY SCIENCE PROGRAM ENROLLED SCIENCE CLASSES OR CLUBS FROM | |
| DIFFERENT SCHOOLS IN KING, KITSAP, AND SNOHOMISH COUNTIES, PLUS ONE | |
| COHORT OF SEATTLE AQUARIUM YOUTH OCEAN ADVOCATES VOLUNTEERS. COMMUNITY | |
| SCIENCE PROVIDES A UNIQUE OPPORTUNITY FOR STUDENTS TO DEVELOP A STRONG | |
| CONNECTION TO THEIR LOCAL BEACHES, TO BECOME ENGAGED IN SCIENCE | |
| INVESTIGATIONS THAT YIELD MEANINGFUL RESULTS FOR THE COMMUNITY, AND TO | |

<u>Schedule O (Form 990) 2021</u> Page **2**

| Schedule O (Form 990) 2021 | Page 2 |
|-------------------------------------------------------------------------|-------------------------------------------|
| Name of the organization THE SEATTLE AQUARIUM SOCIETY | Employer identification number 91-1189249 |
| SEE SCIENCE AS A POSSIBLE CAREER PATH. COMMUNITY SCIENCE SUPPORTS | |
| WASHINGTON STATE'S COMMITMENT TO PROVIDE A HIGH-QUALITY SCIENCE | |
| EDUCATION THAT ENCOURAGES STUDENTS TO PURSUE STEM-BASED CAREERS. | |
| COMMUNITY SCIENCE OFFERS BOTH TEACHER AND STUDENT COMPETENCIES IN | |
| UNDERSTANDING, DESIGNING AND IMPLEMENTING SCIENTIFICALLY RELEVANT FIELD | |
| INVESTIGATIONS. | |
| | |
| THE BEACH NATURALIST PROGRAM HAS BECOME AN ATTRACTION ON LOCAL BEACHES. | |
| EVERY SUMMER, SCHOOL AND COMMUNITY GROUPS SEEK OUT THIS FREE PROGRAM TO | |
| SUPPLEMENT THEIR FIELD TRIPS TO THE BEACH. EVEN DURING THE PANDEMIC, | |
| THE BEACH NATURALIST PROGRAM ENGAGED VOLUNTEER NATURALISTS AND HELD | |
| 36,633 CONVERSATIONS WITH BEACH VISITORS OVER 20 BEACH DATES. IN 2021 | |
| WE FURTHER INCORPORATED EFFECTIVE PRACTICES FOR FOSTERING EMPATHY AND | |
| VISUAL THINKING STRATEGIES INTO TRAINING FOR NEW AND RETURNING | |
| NATURALISTS. THE BEACH NATURALIST PROGRAM SUPPORTS THIS WORK BY HELPING | |
| PEOPLE TO CONNECT WITH TIDE POOL ANIMALS IN NEW WAYS. BY COLLECTING | |
| DATA ON EMPATHIC BEHAVIORS TAKEN BY OUR BEACH VISITORS, WE CAN | |
| UNDERSTAND HOW THIS WORK SHAPES INTERACTIONS BETWEEN PEOPLE AND | |
| WILDLIFE. | |
| | |
| FORM 990, PART III, LINE 4A, DESCRIPTION OF PROGRAM SERVICE: | |
| CEDAR RIVER SALMON JOURNEY'S 24TH SEASON CONTINUED AT A GREATLY REDUCED | |
| RATE DUE TO THE PANDEMIC, REACHING 9,569 VISITORS THROUGH | |
| SALMON-FOCUSED EVENTS IN 2021. THE CEDAR RIVER SALMON JOURNEY PROGRAM | |
| HAS BEEN EDUCATING WATERSHED RESIDENTS ABOUT SALMON AND WATERSHED | |
| HEALTH SINCE 1998. THE SEATTLE AQUARIUM PROGRAM TRAINS COMMUNITY | |
| VOLUNTEERS TO ENGAGE THE PUBLIC AT SALMON SPAWNING SITES ALONG IN THE | |
| CEDAR RIVER IN THE FALL, AND AT THE HIRAM CHITTENDEN LOCKS IN THE | |

| Schedule O (Form 990) 2021 | Page 2 |
|-----------------------------------------------------------------------------|-------------------------------------------|
| Name of the organization THE SEATTLE AQUARIUM SOCIETY | Employer identification number 91-1189249 |
| SUMMER. NATURALISTS ALSO PROVIDE INTERPRETATIVE PROGRAMS AT OTHER | |
| COMMUNITY EVENTS IN THE BASIN THROUGHOUT THE YEAR, REACHING ADDITIONAL | |
| AUDIENCES WITH INFORMATION ABOUT THE CONNECTION BETWEEN PERSONAL | |
| BEHAVIORS, HEALTHY WATERSHEDS AND SALMON. OVER THE LIFETIME OF THE | |
| PROGRAM MORE THAN 200,000 VISITORS HAVE COME OUT TO SEE SALMON AND TO | |
| LEARN ABOUT WAYS THEY CAN HELP SUPPORT AND PROMOTE SALMON RECOVERY IN | |
| OUR WATERSHED. | |
| | |
| | |
| FORM 990, PART VI, SECTION B, LINE 11B: | |
| A DRAFT VERSION OF THE FORM 990 WILL BE SHARED WITH THE FINANCE COMMITTEE | |
| INITIALLY. ALL BOARD MEMBERS HAVE THE OPPORTUNITY TO REVIEW A PUBLIC | _ |
| DISCLOSURE COPY OF THE FORM 990 PRIOR TO FILING. | _ |
| | |
| FORM 990, PART VI, SECTION B, LINE 12C: | |
| THE POLICIES CONTAINED IN THE CONFLICT OF INTEREST AGREEMENT WERE FIRST | |
| APPROVED BY THE EXECUTIVE COMMITTEE IN ITS DECEMBER 2007 MEETING. THE | |
| CONFLICT OF INTEREST STATEMENT IS REVIEWED BY THE AQUARIUM'S ATTORNEY | |
| BEFORE IT IS SENT OUT EACH YEAR. AN ANNUAL FORM IS SENT TO THE BOARD OF | |
| DIRECTORS AND EMPLOYEES ASKING FOR DISCLOSURE OF ANY CONFLICTS OF INTEREST. | |
| IF THE BOARD IS MAKING A DECISION REGARDING A PRODUCT OR SERVICE IN WHICH A | |
| CONFLICT EXISTS, CONFLICTED BOARD MEMBERS WOULD BE RECUSED FROM VOTING ON | |
| THE DECISION. | |
| | |
| FORM 990, PART VI, SECTION B, LINE 15: | |
| AN INDEPENDENT COMPENSATION COMMITTEE OF THE BOARD COMMISSIONED A | |
| MARKET-BASED WAGE SURVEY IN 2015 AND HAS USED THIS AS A BASELINE TO | |
| ESTABLISH COMPENSATION LEVELS. THE COMPENSATION COMMITTEE PRIMARILY | |

Schedule O (Form 990) 2021 Page 2 Name of the organization **Employer identification number** THE SEATTLE AQUARIUM SOCIETY 91-1189249 CONCERNS ITSELF WITH THE DETAILS RELATED TO THE EXECUTIVE TEAM POSITIONS. THEY DO, HOWEVER, PROVIDE OVERALL WAGE POOL GUIDANCE WHICH IMPACTS ALL EMPLOYEES OF THE AQUARIUM. THE ORGANIZATION USES COMPARABLE DATA FROM BOTH FOR-PROFIT AND NONPROFIT WAGE SURVEYS, AS WELL AS THE ASSOCIATION OF ZOOS AND AQUARIUMS WAGE SURVEY TO UPDATE THE 2015 SURVEY TO HELP DETERMINE COMPENSATION. WRITTEN RECORDS ARE MAINTAINED REPORTING THE DECISIONS AND MEETINGS REGARDING THE COMPENSATION PACKAGES. FORM 990, PART VI, SECTION C, LINE 19: THE ANNUAL REPORT, MOST RECENTLY COMPLETED AUDIT AND MOST RECENTLY COMPLETED 990 ARE ALL AVAILABLE ON OUR WEBSITE. OTHER INFORMATION IS AVAILABLE UPON REQUEST.